



GROUPE ADP
DES HORIZONS À PARTAGER

9M 2022 Revenue
27 October 2022

9M 2022 HIGHLIGHTS

01



SOLID REVENUE GROWTH: STRONG TRAFFIC DYNAMIC AND REBOUND IN RETAIL

REVENUE
€3,384M
 +81.1% vs. 9M 2021


2022 FORECASTS
ADJUSTED UPWARD

Growth in Aviation and International segments continues to be driven by the recovery in traffic



Retail & services segment benefitting from a rebound in the Sales/Pax in Paris



Real Estate segment growing with additional rents from buildings taken over in full ownership in 2021

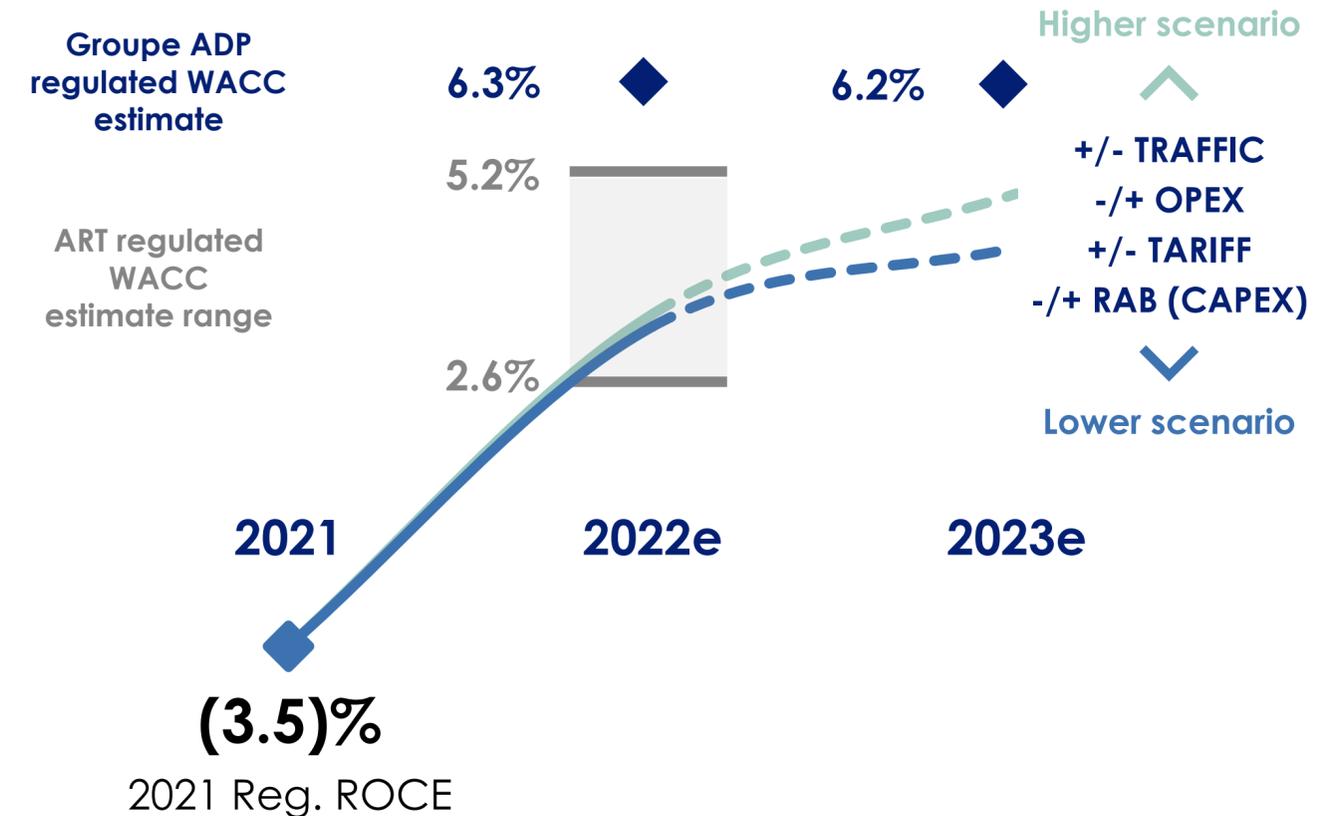
2023 TARIFFS APPROVAL PROCESS HAS STARTED

TARIFFS SUBJECT TO TWO REGULATORY CAPS...

#1 Adequacy of revenues and costs
within the aeronautical till



#2 Regulated ROCE ≤ Regulated WACC



...AND TARIFF EVOLUTION MUST BE MODERATE

2023 tariffs notified to Transport Regulation Authority (ART)
Proposed tariff freeze vs. 2022
for Paris-CDG and Paris-Orly

Next steps (regulatory):
2 months period
for the ART to examine the first tariff proposal

UPDATE ON KEY ENVIRONMENTAL AND SOCIAL INITIATIVES

21 years Power Purchase Agreement (PPA)



Caveirac photovoltaic power plant has started production

- 6,8 GWh/y – located in Gard (France), production started on 29th Sep. 2022
- Two other power plants expected to be commissioned in 2023

Launch of the AEROWORK web platform to promote employment

FOUNDING MEMBER, alongside a dozen of other companies of the **AIRPORT COMMUNITY**

DEVELOP LOCAL EMPLOYMENT and training, to the benefit of the local communities

ACCELERATE AND FACILITATE SOURCING of candidates



AWARDED
PROJECT OF THE YEAR
IN THE 2022 DIGITAL HR AWARDS

9M 2022 REVENUE

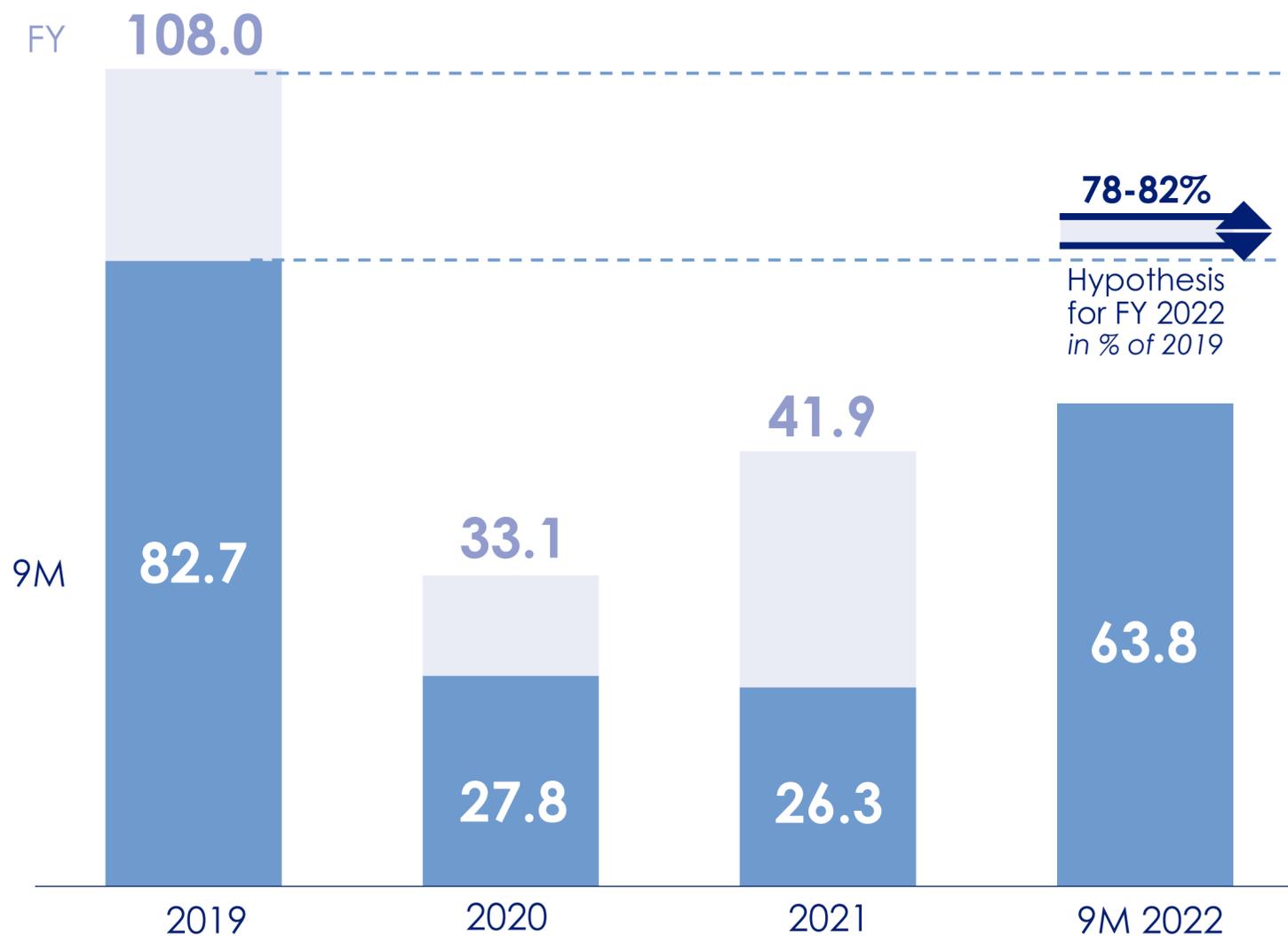
02



TRAFFIC RECOVERY CONTINUING THROUGHOUT THE SUMMER

Strong rebound of traffic in Paris Aéroport

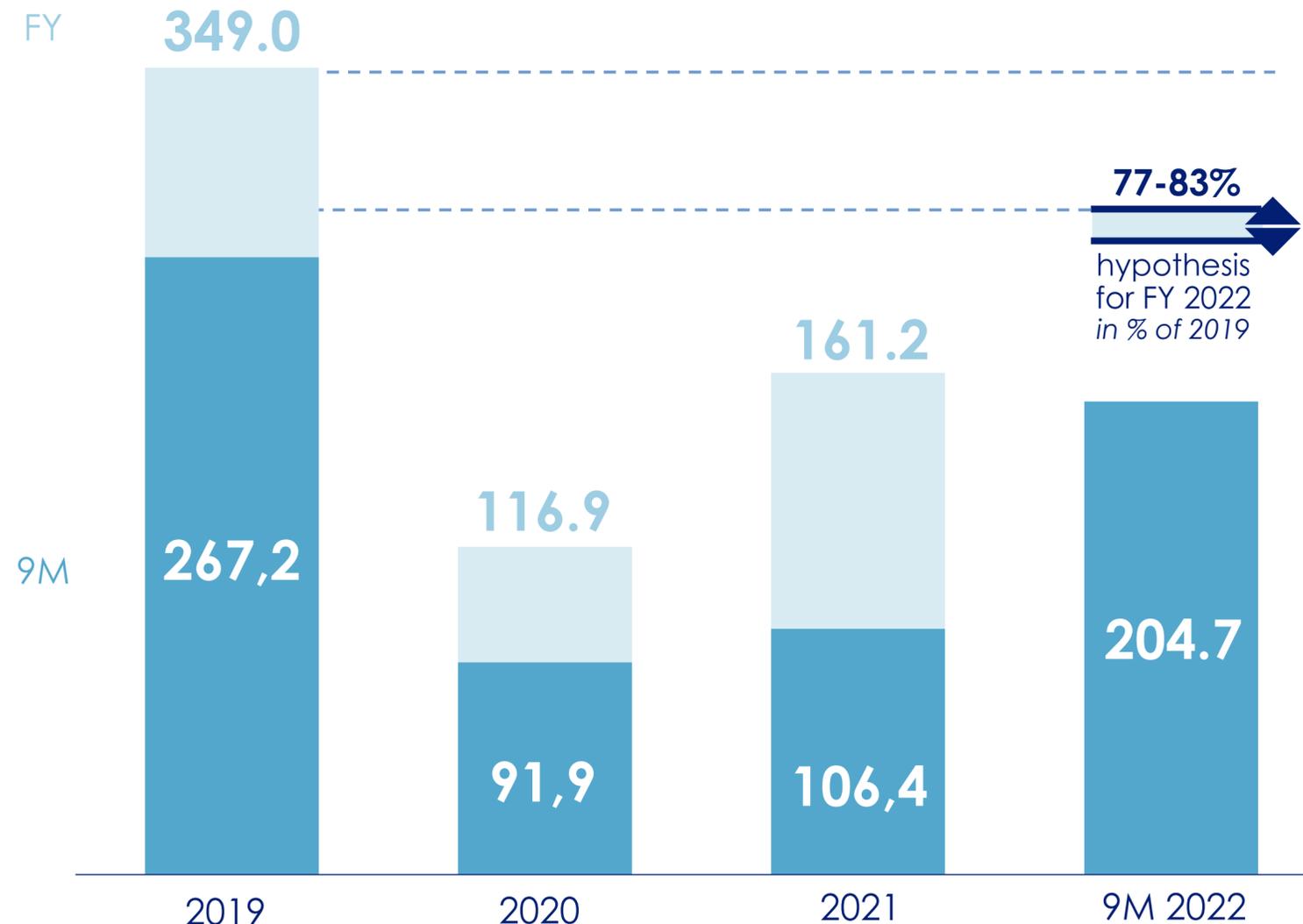
Traffic : in MPAX



PARIS AÉROPORT TRAFFIC

Solid recovery of traffic at Group level⁽¹⁾

Traffic : in MPAX



GROUPE ADP TRAFFIC

GROUPE ADP TRAFFIC EXCLUDING PARIS AÉROPORT TRAFFIC

+142.6%
compared
to 9M 2021

77.2%
of the 9M
2019 level

+92.4%
compared
to 9M 2021

76.6%
of the 9M
2019 level

+176.7%
compared
to 9M 2021

69.5%
of the 9M
2019 level

1. Group traffic includes the traffic of Delhi International Airport Limited (DIAL), Hyderabad International Airport Limited (GHIAL), Mactan-Cebu International Airport and Almaty International Airport traffic as of January 1st, 2019. Following the non-renewal on December 31st, 2021, of the technical assistance contract (TSA) relating to Mauritius airport, group traffic no longer includes traffic of Mauritius airport.

STRONG RECOVERY OF TRAFFIC AT PARIS AÉROPORT

PARIS AEROPORT TRAFFIC

ARRIVALS AND DEPARTURES AT PARIS AÉROPORT	SHARE OF TOTAL TRAFFIC IN 9M 2022	RECOVERY COMPARED TO 9M 2019
France	14.7%	76.4%
Europe (excluding France)	45.7%	80.1%
Other international	39.6%	74.3%
Africa	12.4%	85.5%
North America ¹	11.3%	79.0%
Latin America	2.9%	73.5%
Middle East	5.2%	78.6%
Asia/Pacific ²	2.3%	28.0%
French overseas territories	5.5%	97.2%

INTERNATIONAL TRAFFIC³
39.6% Of the 9M 2022 traffic / **41.2%** Of the 9M 2019 traffic

LOW-COST TRAFFIC
27.7% Of the 9M 2022 traffic / **22.6%** Of the 9M 2019 traffic

CONNECTING RATE⁴
20.4% In 9M 2022 / **22.4%** In 9M 2019

LOAD FACTOR
81.5% In 9M 2022 / **86.7%** In 9M 2019

Slower recovery of traffic from/to Asia Pacific, in line with expectations

EXTIME SALES PER PAX UP 15.0% vs. 9M 2019



Strong increase in Sales per pax driven by :

- ◆ an **improved retail offer**
- ◆ a more **efficient commercial model**
- ◆ **Strong USD foreign exchange** against local currency EUR

1. 8,0% with the USA, at 75,8% of the 9M 2019 traffic, and 2,4% with Canada, at 86,8% of the 9M 2019 traffic
 2. 0,1% with China, at 0,41% of the 9M 2019 traffic, and 0,3% with Japan, at 23,01% of the 9M 2019 traffic

3. Excluding France and Europe.

4. Number of connecting passengers out of the number of departing passengers.

FOCUS ON TAV AIRPORTS TRAFFIC RECOVERY

TRAFFIC RECOVERY IN TURKEY DRIVEN BY :

Dynamism in **touristic airports...**

ANTALYA

84.7%

of 9M 2019 traffic

MILAS-BODRUM

88.7%

of 9M 2019 traffic

IZMIR

79.7%

of 9M 2019 traffic

...traffic growth with some countries **above recovery ...**

UNITED KINGDOM & GERMANY

143.7%

of 9M 2019 traffic

109.7%

of 9M 2019 traffic

10.2

MPax

in 9M 2022

...and **resilience** of Russian traffic

RUSSIA

49.1%

of 9M 2019 traffic

4.6 MPax

in 9M 2022

ALMATY RECORDED THE STRONGEST TRAFFIC RECOVERY OF THE GROUP IN 9M 2022

ALMATY PASSENGER TRAFFIC¹

108.5%

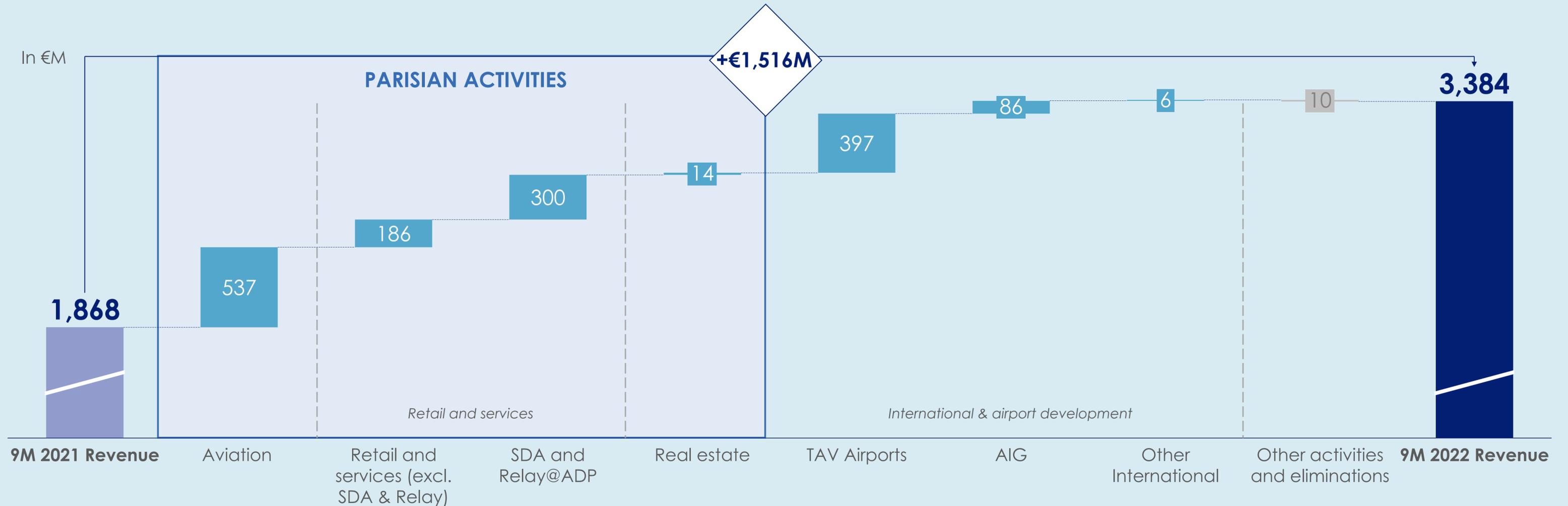
of 9M 2019 traffic

Passenger traffic above 9M 2019 levels

Cargo flights strongly increased compared to 2019, due to flights avoiding the Russian airspace and stopping in Almaty



STRONG GROWTH IN REVENUE VS. 9M 2021



Aviation
+78.1%

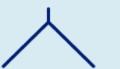
driven by the rebound of traffic in Paris (+142.6%)

Retail and services
+91.0%

TAV Airports
+€397M
+€225M excl. the integration of Almaty

STRONG REVENUE GROWTH, DRIVEN BY TRAFFIC RECOVERY

Strong sales per pax, and the integration of Almaty



CONCLUSION

03



2022 FORECASTS ADJUSTED UPWARD

9M 2022 PERFORMANCE

Solid revenue growth
Strong traffic dynamic

Rebound in retail



In the upper part of the target ranges already raised in July

Group : 77% to 83% of 2019 (74%-84% prev.)
Paris Aéroport : 78% to 82% of 2019 (72%-82% prev.)



In the upper part of the target range 32 % - 37 % already raised in July

> 34.5% of 2022 revenue



Stronger cash generation, driven by the increase in EBITDA

Disciplined investments - ADP SA investments now expected between
€500M and €550M in 2022 (€ 550 to 600 M prev.)

Net Debt expected between 5.0x-5.5x EBITDA (5.5x-6.5x prev.)¹

ALL OTHER 2022 – 2025 GUIDANCES MAINTAINED

A REASONED USE OF AVIATION DRIVING VALUE FOR ALL STAKEHOLDERS

Air transportation is



ESSENTIAL to an open and peaceful world



Able to reinvent itself through progress to **DECARBONIZE**



Evolving towards a **REASONED** use, as a segment of the trip chosen as the most environmentally optimal

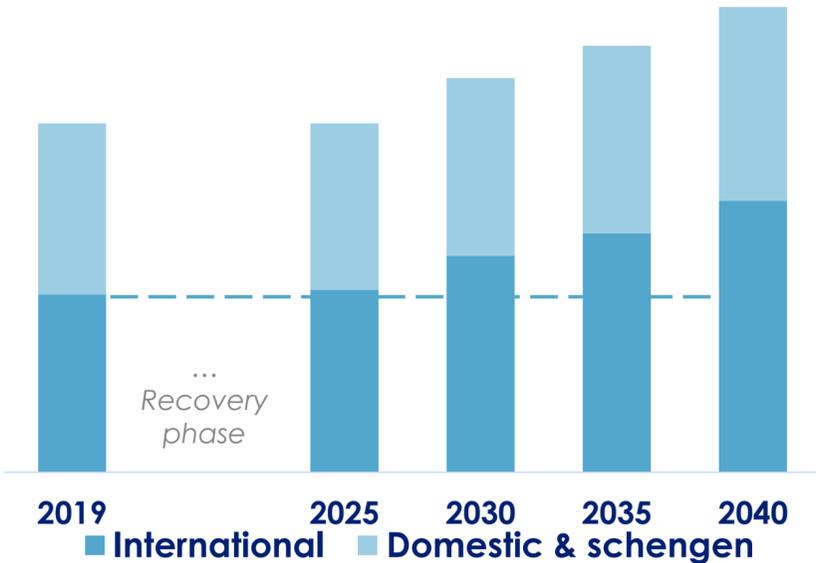


Adapting to **LOCAL** development needs

ADAPTING IN PARIS

EVOLUTION OF THE TRAFFIC MIX

International traffic to become the key driver of traffic growth in the long term



OPTIMIZATION OF INFRASTRUCTURE

Promote **optimization of current infrastructures** instead of greenfield developments

Manage evolution of traffic through **modular and flexible infrastructures**

Use **smartization in passenger processes** to maximize airport capacity

MORE CONTRIBUTIVE TO AERONAUTICAL AND RETAIL REVENUES

MORE EFFICIENT INFRASTRUCTURES AND LIGHTER NEED FOR INVESTMENTS

GROWING ABROAD

The group's **INTERNATIONAL DEVELOPMENT PLATFORMS** (TAV Airports & GMR Airports) as **GROWTH RELAYS** to catch the continuing growth of air traffic in the developing world

APPENDICES

04





SUMMARY OF FORECASTS FOR 2022

2022 FORECASTS	AS OF 16 FEB. 2022 ¹	AS OF 27 JULY 2022 ²	AS OF THIS DAY
Group traffic³ in % of 2019 traffic	70% - 80%	74% - 84%	77% - 83%
Traffic at Paris Aéroport in % of 2019 traffic	65% - 75%	72% - 82%	78% - 82%
Group EBITDA margin In % of revenue	30% - 35%	32% - 37%	> 34.5%
Net result attributable to the group in million euros	Positive	Positive	Positive
Group investments⁴ (ADP SA and subsidiaries) (excl. financial investments)	1 billion euros per year on average between 2022 and 2025	1 billion euros per year on average between 2022 and 2025	1 billion euros per year on average between 2022 and 2025
ADP SA investments⁵ (excl. financial investments regulated / non-regulated)	€550M - €600M	€550M - €600M	€500M - €550M
Net financial debt / EBITDA ratio	6.0x – 7.0x	5.5x – 6.5x	5.0x – 5.5x
Dividend policy In % of the Net Income	60% payout ratio Floor at €1/share (for distribution in 2023)	60% payout ratio Floor at €1/share (for distribution in 2023)	60% payout ratio Floor at €1/share (for distribution in 2023)

1. See the 2021 Full-year results release, published on 16 February 2022.

2. See the 2022 Half-year results release, published on 27 July 2022.

3. Group traffic from the airports of Delhi, Hyderabad, Mactan-Cebu and Almaty from 1 January 2019.

4. In constant euros.

SUMMARY OF OUTLOOK AND TARGETS 2023-2025 (1/3)



	2023	2024	2025
Group traffic² in % of 2019 traffic	Return of the 2019 traffic level between 2023 and 2024		-
Traffic at Paris Aéroport in % of 2019 traffic	85% - 95%	90% - 100% Return to the 2019 traffic level between 2024 and 2026, More than 100% as of 2026	95% - 105%
Extime CA/Pax in Paris³ in euros	-	-	€27.5

1. Group traffic from the airports of Delhi, Hyderabad, Mactan-Cebu and Almaty from 1 January 2019.

2. Extime Sales/Pax: Turnover per passenger in the activities in the restricted area: Stores, bars & restaurants, currency exchange & tax-free offices, commercial lounges, VIP reception, advertising and other paid services in the restricted area.

SUMMARY OF OUTLOOK AND TARGETS 2023-2025 (2/3)



	2023	2024	2025
ADP SA operating expenses by passenger in €	-	€16-€18/pax	
Group EBITDA growth compared to 2019	-	Return to the 2019 level EBITDA above or equal to €1,772M	-
Group EBITDA margin In % of revenue	Between 32% and 37%	Between 35% and 40%	
Net result attributable to the group in million euros	Positive	Positive	Positive

SUMMARY OF OUTLOOK AND TARGETS 2023-2025 (3/3)



	2023	2024	2025
Group investments (ADP SA and subsidiaries)¹ (excl. financial investments)	1 billion euros per year on average between 2022 and 2025		
ADP SA investments¹ (excl. financial investments regulated / non-regulated)	€750M - €800M	€650M - €750M	€800M - €900M
Net financial debt / EBITDA ratio	-	-	4.5x – 5x
Dividends due for the year N-1 In % of the NRAG	60% pay out rate Minimum of €1 per share		60% pay out rate Minimum of €3 per share

GROUP TRAFFIC IN 9M 2022



in Mpax	Group traffic (mPax)	2022/2021 change (in mPAX)	2022/2021 change (in %)	Compared to 2019 level
Paris-CDG	42.2	+26.1	+162.0%	72.8%
Paris-Orly	21.6	+11.4	+111.9%	87.6%
Paris Aéroport	63.8	+37.5	+142.6%	77.2%
Santiago	13.4	+7.4	+ 124.4%	71.6%
Amman	5.8	+2.8	+89.6%	84.4%
Delhi	42.2	+18.8	+80.5%	84.6%
Hyderabad	13.6	+6.0	+78.2%	83.4%
Mactan-Cebu	3.7	+2.9	+384.6%	38.7%
GMR Airports	59.5	+27.7	+87.2%	78.6%
Antalya	24.8	+8.6	+52.7%	84.7%
Almaty	5.2	+0.8	+17.2%	108.5%
Esenboga	6.4	+1.4	+27.3%	60.2%
Izmir	7.6	+2.2	+39.5%	79.7%
Milas Bodrum	3.4	+0.9	+36.5%	88.7%
Gazipasa	0.6	+0.1	+34.7%	62.0%
Medinah	4.3	+3.3	+319.2%	65.1%
Tunisia (Monastir & Enfidha)	1.2	+0.8	+206.4%	45.2%
Georgia (Tbilisi & Batumi)	2.7	+1.1	+73.3%	76.4%
North Macedonia (Skopje & Ohrid)	1.8	+0.8	+82.2%	88.2%
Zagreb	2.3	+1.4	+162.3%	87.7%
TAV Airports	60.2	+21.3	+54.9%	78.9%
Other airports	2.0	+1.5	+344.8%	28.7%
GROUPE ADP	204.7	+98.3	+92.4%	76.6%

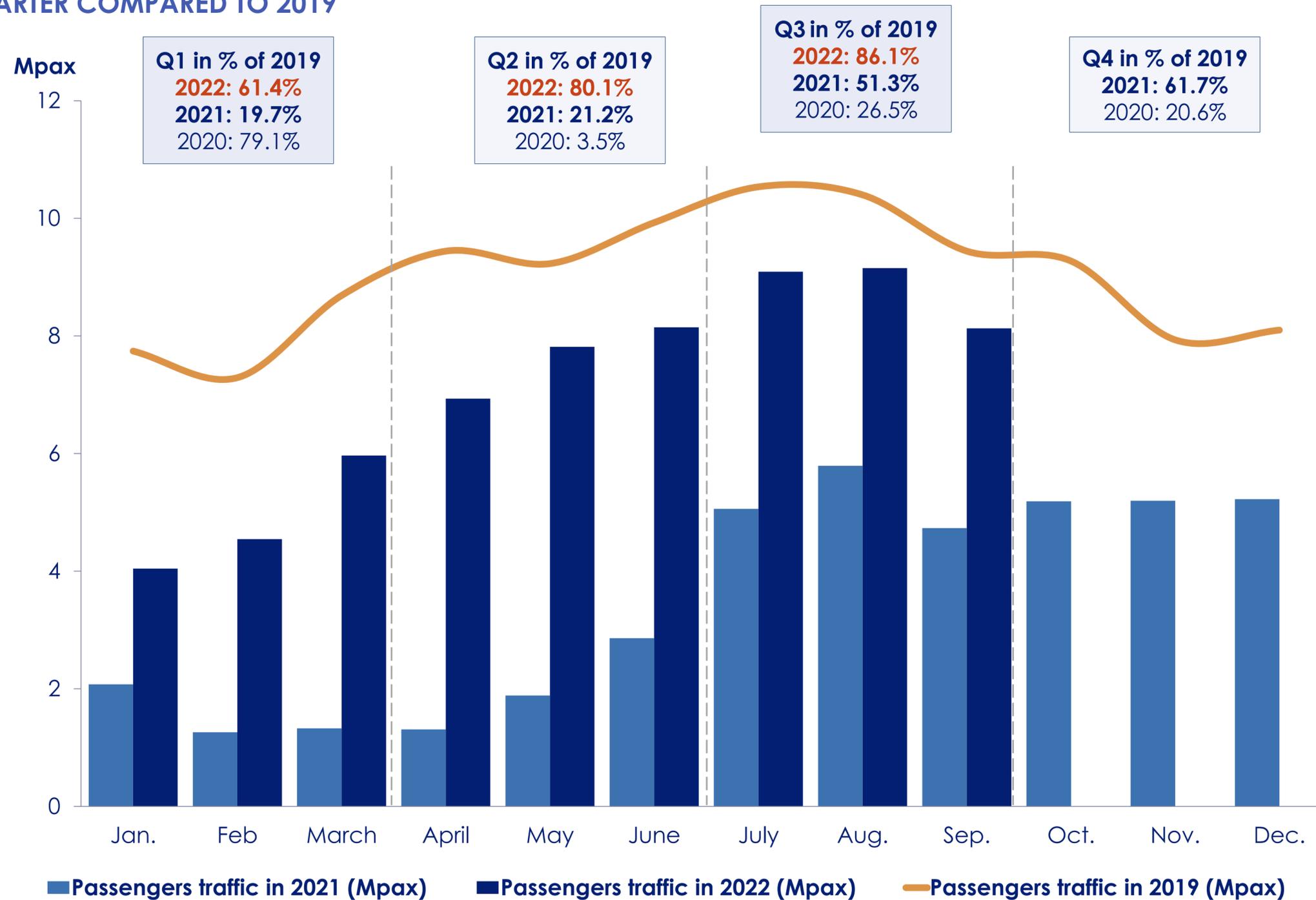


AVIATION

Monthly change in Paris Aeroport traffic

PARIS AIRPORT TRAFFIC BY QUARTER COMPARED TO 2019

MONTHLY CHANGE IN TRAFFIC

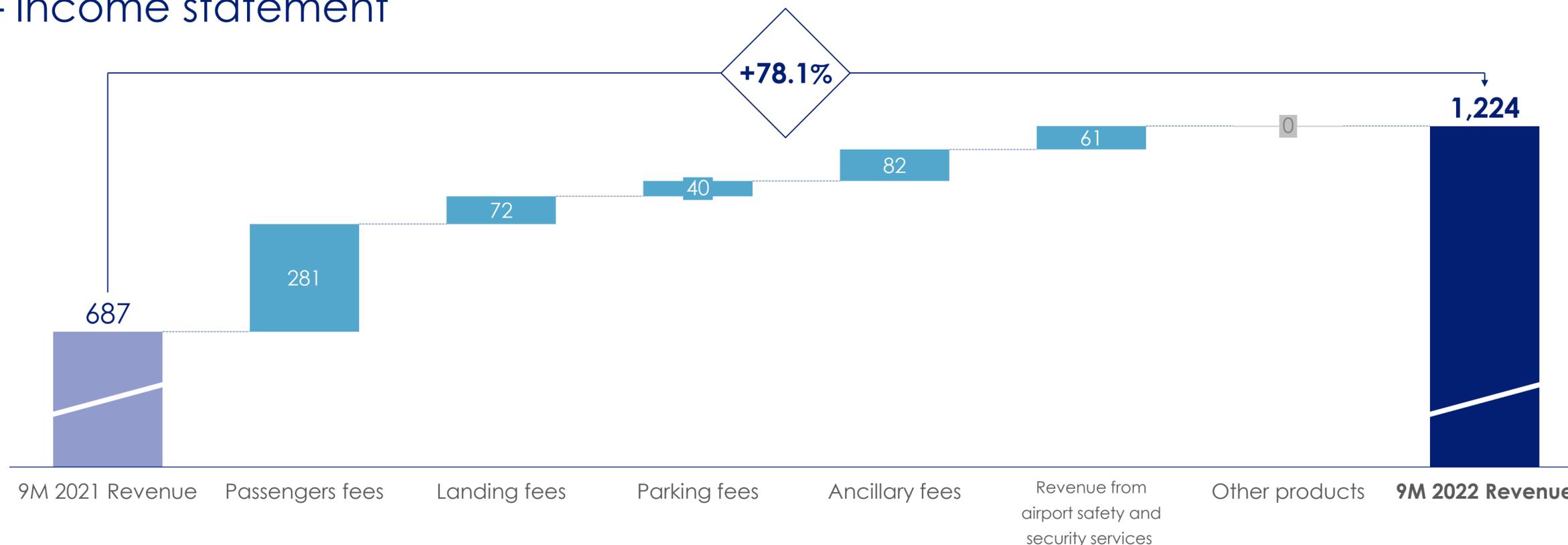




AVIATION

9M 2022 – Income statement

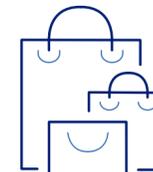
REVENUE (€M)



(in millions of euros)	9M 2022	9M 2021	2022/2021
Revenue	1,224	687	+€537M
Airport fees	734	341	+€393M
Passenger fees	448	167	+€281M
Landing fees	172	99	+€72M
Parking fees	114	74	+€40M
Ancillary fees	149	67	+€82 M
Revenue from airport safety and security services	316	255	+€61M
Other income	24	24	-

Revenue: up by 78.1% due to the increase in revenue from aeronautical and ancillary fees, up by 115.4% and 121.1% respectively.

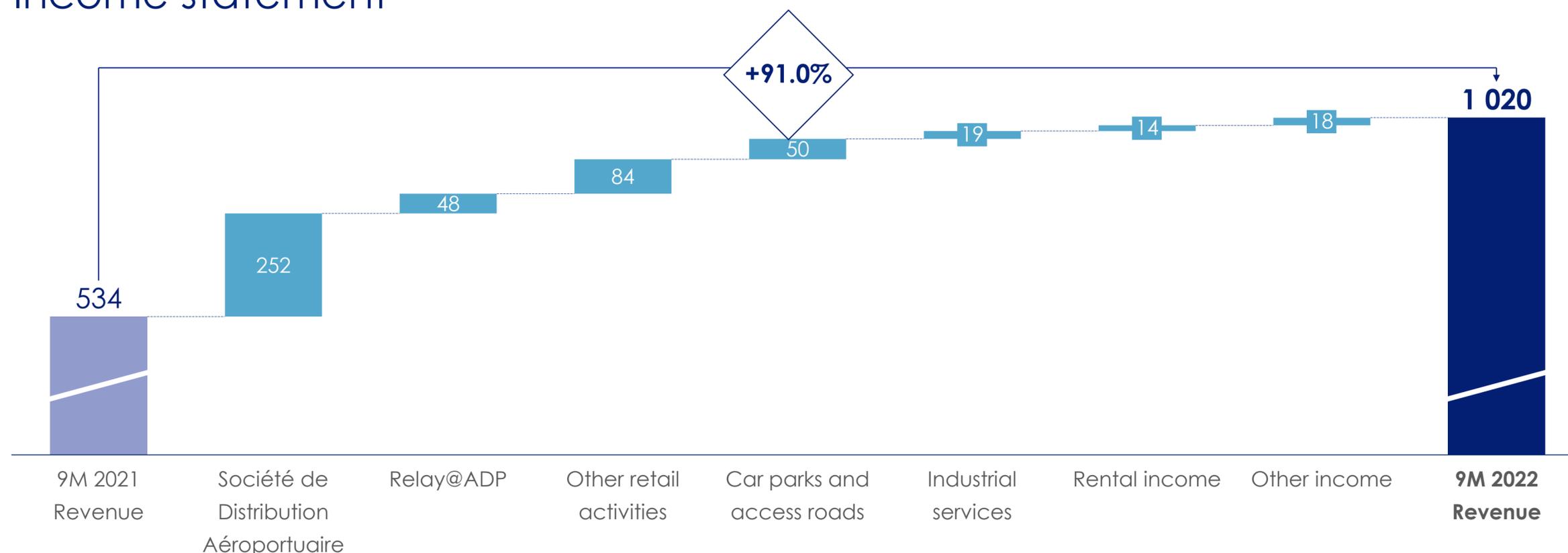
It does not vary in the same proportion as the passenger traffic in Parisian platforms over the year (+142.6%), due mainly to the rigidity of revenue from airport safety and security.



RETAIL AND SERVICES

9M 2022 – Income statement

REVENUE (€M)



(in millions of euros)	9M 2022	9M 2021	2022/2021
Revenue	1 020	534	+€486M
Retail activities	643	258	+€385M
<i>Société de Distribution Aéroportuaire</i>	438	186	+€252M
<i>Relay@ADP</i>	70	21	+€48M
<i>Other Shops and Bars and restaurants</i>	54	21	+€33M
<i>Advertising</i>	23	11	+€12M
<i>Other products</i>	57	18	+€39M
Car parks and access roads	110	60	+€50M
Industrial services revenue	114	95	+€19M
Rental income	104	90	+€14M
Other income	49	31	+€18M

Revenue up by 91.0%, linked to the recovery of traffic in Paris.

Revenue **from retails activities** was up by **148.9%** to 1,020 million euros compared to 2021, driven by the **Sales/Pax** of **26.1 euros**, up by **1.4 euros** compared to the same period in 2021.

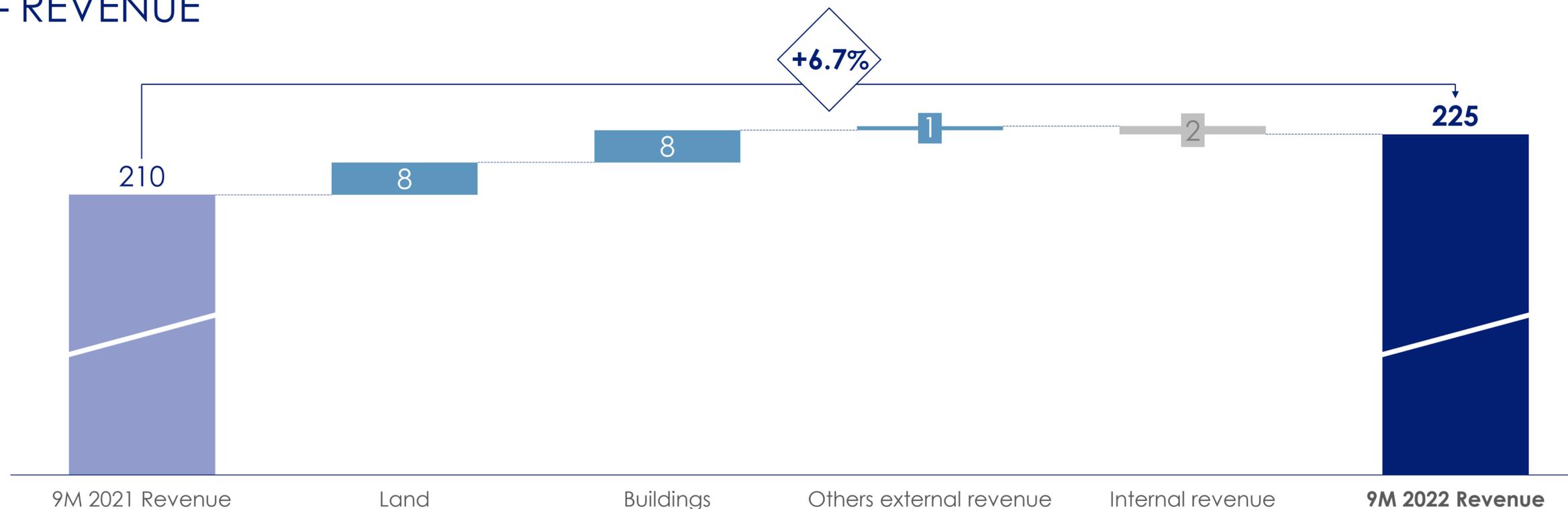
Revenue from **car parks** was up by **82.9%**, to **110 million euros**.



REAL ESTATE

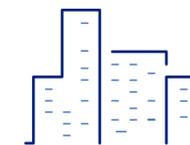
9M 2022 – REVENUE

REVENUE (€M)



(in millions of euros)	9M 2022	9M 2021	2022/2021
Revenue	225	210	+€14M
External revenue	190	173	+€16M
Land	91	83	+€8M
Buildings	64	56	+€8M
Others	35	34	+€1M
Internal revenue	35	37	(€2M)

Revenue from **real estate** was up by **+6.7%** to **225 million euros**, driven by the **external revenue** stood at **190 million euros**. It is up by **+9.5%** due to the takeover of full ownership of buildings on the Parisian platforms in 2021, as well as to a scope effect regarding some cargo areas



REAL ESTATE

Projects pipeline as at the end of September 2022

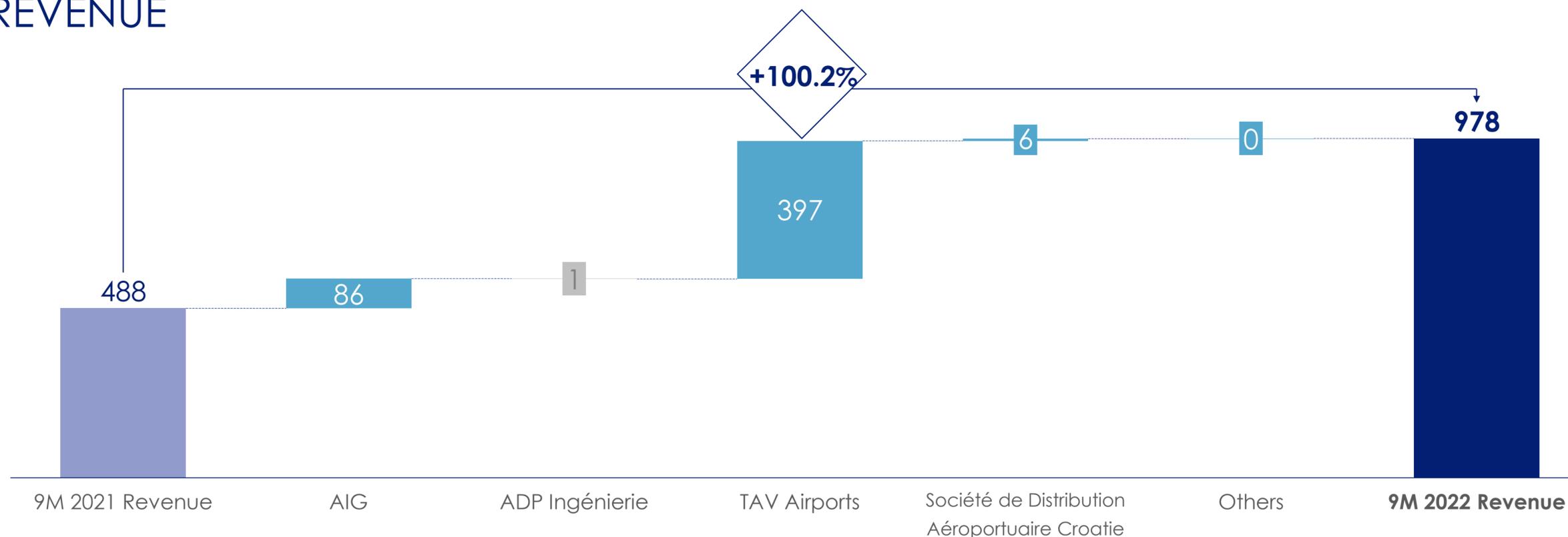
Airport	Segment	ADP Role	Operator	Project	Opening	Floorspace (sq.m.)
CDG	Aeronautical	Investor	TCR	Equipment maintenance center	2017	1,300
CDG	Diversification	Investor	Siège social	Offices	2017	17,100
CDG	Diversification	Investor	Divers	Warehouse	2017	1,000
ORY	Diversification	Developer	Vaillog	Courier service	2017	17,800
ORY	Diversification	Developer	Groupe Auchan	Warehouse	2017	10,800
ORY	Diversification	Developer	Accor	Hotels	2017	7,100
ORY	Diversification	Developer	RSF	Employee residence	2017	3,700
CDG	Diversification	Investor	Divers	Dôme properties	2017	19,500
CDG	Diversification	Developer	Audi	Showroom	2018	4,600
CDG	Diversification	Developer	Holiday Inn	Hotels	2018	10,000
ORY	Diversification	Investor	Roméo	Offices and warehouses	2018	22,000
CDG	Diversification	Investor	Baïkal	Offices	2018	12,900
CDG	Diversification	Developer	Aélia	Warehouse	2018	6,000
CDG	Diversification	Developer	VW	Concession	2018	2,200
CDG	Diversification	Investor	Divers	Offices	2018	700
CDG	Diversification	Investor	Innside	Hotels	2019	11,400
CDG	Aeronautical	Developer	FEDEX	Extension	2019	48,400
CDG	Aeronautical	Investor	FEDEX	GSE Areas	2019	43,407
ORY	Diversification	Developer	Grand frais	Warehouse	2019	2,000
ORY	Diversification	Developer	Bio C bon	Warehouse	2019	12,500
CDG	Diversification	Developer	Moxy	Hotels	2019	7,900
ORY	Diversification	Developer	Ibis styles	Hotels	2019	5,836
ORY	Diversification	Developer	Loxam	Misc.	2019	500
LBG	Diversification	Investor	HEKA Chenué	Conservation center	2020	24,800
ORY	Diversification	Investor	B2 Belaïa	Offices	2020	23,500
CDG	Aeronautical	Investor	SC4	Offices and warehouses	2020	23,066
CDG	Diversification	Investor	Easy hotel	Hotels	2021	4,000
CDG	Aeronautical	Investor	Fedex	GSE Areas	2021	17,000
CDG	Aeronautical	Developer	Complementary bag. sorting building	Cargo	2021	4,939
CDG	Diversification	Investor	Dahlia	Offices and warehouses	2021	32,000
CDG	Diversification	Investor	RO5	Hotels	2022	14,800
Total projects commissioned at the end of September 2022						
CDG	Aeronautical	Investor	Fedex	GSE Areas	2022	10,000
CDG	Aeronautical	Investor	Gare MIDI	Cargo	2023	12,600
Total projects ongoing						



INTERNATIONAL AND AIRPORT DEVELOPMENT

9M 2022 REVENUE

REVENUE (€M)



(in millions of euros)	9M 2022	9M 2021 ⁽¹⁾	2022/2021
Revenue	978	488	+€489M
ADP International	215	130	+€85M
of which AIG	191	106	+€86M
of which ADP Ingénierie	17	18	(€1M)
TAV Airports	750	353	+€397M
Société de Distribution Aéroportuaire Croatie	11	5	+€6M

Revenue: up 100.2% mainly due to:

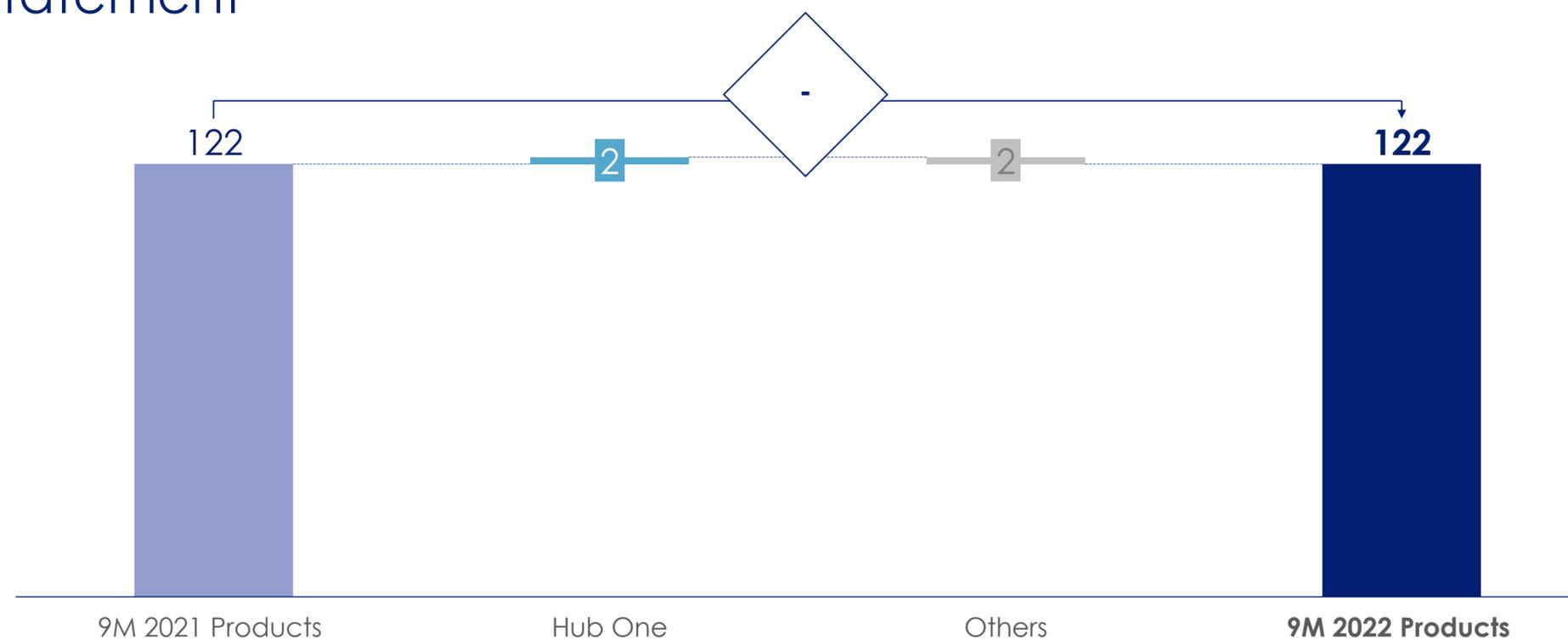
- The effect of the recovery of traffic at TAV Airports (112.6%) on revenue from TAV Airports;
- The effect of the integration of Almaty airport for 229 million euros;
- The effect of the recovery of traffic in Amman (84.4%) on revenue from AIG.



OTHER ACTIVITIES

9M 2022 – Income statement

PRODUCTS (€M)



(in millions of euros)	9M 2022	9M 2021	2022/2021
Products	122	122	-
Hub One	116	114	+€2M

Products: stable at 122 million euros.

Revenue of **Hub One**, up by 1.4%, to 122 million euros.

RETAIL AND SERVICES SUBSIDIARIES



Company	Activity	Notes	Share in JV	Consolidation method	Functional Currency
<i>Currently operating joint-ventures</i>					
Société de Distribution Aéroportuaire	Retail	JV with Lagardère Duty Free	50%	Full consolidation	EUR
Relay@ADP	Travel essentials	JV with Lagardère Travel Retail	49% ⁽¹⁾	Full consolidation	EUR
Média ADP	Advertising	JV with JC Decaux	50%	Full consolidation	EUR
EPIGO	Bars & restaurants	JV with Select Service Partner	50%	Equity accounting	EUR



TAV AIRPORTS MAIN ASSETS & SUBSIDIARIES

Company		Activity	2019 Traffic	Ownership (by TAV)	Consolidation method	Functional Currency ⁽¹⁾
AIRPORT COMPANIES						
TAV Kazakhstan		Airport Operator, Fuel Services, F&B Services	6.4 Mpax	100% ⁽²⁾	Full consolidation	USD
TAV Ege		Izmir airport terminal services	12.4 Mpax	100%	Full consolidation	EUR
TAV Georgia	TAV Tbilisi	Tbilisi airport operator	4.3 Mpax	80%	Full consolidation	GEL
	Batumi Airport	Batumi airport operator		76%		
TAV Esenboga		Ankara airport terminal services	13.7 Mpax	100%	Full consolidation	EUR
TAV Macedonia		Skopje & Ohrid airport operator	2.7 Mpax	100%	Full consolidation	EUR
TAV Milas Bodrum		Bodrum airport terminal services	4.3 Mpax	100%	Full consolidation	EUR
TAV Tunisia		Enfidha & Monastir airport management	3.0 Mpax	100%	Full consolidation	EUR
TAV Latvia		Riga airport commercial areas operator	-	100%	Full consolidation	EUR
TAV Gazipasa		Gazipasa airport operator	1.1 Mpax	100%	Full consolidation	EUR
TAV Antalya		Antalya airport terminal services	35.7 Mpax	50% ⁽³⁾	Equity accounting	EUR
TIBAH Development		Medina airport operator	8.4 Mpax	50%	Equity accounting ⁽⁴⁾	SAR
MZLZ		Zagreb airport operator	3.4 Mpax	15% ⁽⁵⁾	Equity accounting	HRK
TAV Antalya Invest (New Antalya)		Antalya airport terminal services (Future concession)		50% ⁽⁶⁾	Equity accounting	EUR
Services companies						
Havas		Ground handling services		100%	Full consolidation	EUR
BTA		Food & beverage services		100%	Full consolidation	TRY
TAV Technologies		Software & system services		100%	Full consolidation	USD
TAV OS		Operations & Maintenance and Lounge Services		100%	Full consolidation	TRY
TAV Security		Security Services		100%	Full consolidation	TRY
ATU		Duty Free Services		50%	Equity accounting	EUR
TGS		Ground handling services		50% (through Havas)	Equity accounting	TRY

1. Mentioned companies may have local subsidiaries using other functional currencies.

2. The TAV Group holds an 85% stake in Almaty International Airport JSC and has a call and put option agreement on the remaining 15%. The analysis of this agreement leads to retain 100% ownership interest.

3. The 49% stake of TAV Airports in TAV Antalya gives the same governance rights as Fraport, as well as 50% of dividends.

4. In application of IAS 28, income or loss of Tibah Development will be netted-off from TAV's loan to Tibah Development, as financial income or expense and are not accounted under equity accounted investees.

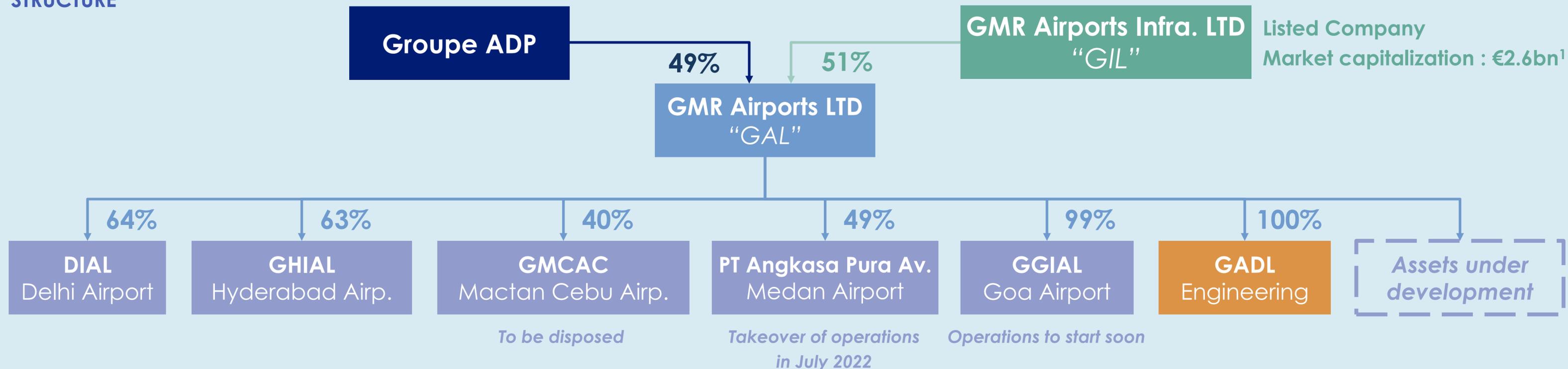
5. MZLZ is a 100%-owned subsidiary of ZAIC-A, in which TAV Airports holds 15% of the capital, and ADP International holds 20.8%, bringing the total Groupe ADP interest at 35.8%.

6. The 51% stake of TAV Airports in TAV Antalya Invest give the same governance rights as Fraport, as well as 50% of dividends.



GMR AIRPORTS MAIN ASSETS & STRUCTURE

STRUCTURE



MAIN ASSETS

Company	Activity	2019 Traffic	Ownership (by GMR)	Consolidation method (by GMR)	Functional Currency ⁽¹⁾
Delhi International Airport Ltd. (DIAL)	Delhi airport management	69 Mpax	64%	Full consolidation	INR
Hyderabad International Airport Ltd. (GHIAL)	Hyderabad airport management	22 Mpax	63%	Full consolidation	INR
GMR Megawide Cebu Airport Corporation (GMCAC)	Mactan-Cebu airport management	13 Mpax	40%	Equity accounting	PHP
PT Angkasa Pura Aviasi	Medan airport management	8 Mpax	49%	Equity accounting	IDR
GMR Airport Developers Limited (GADL)	Airport project management	-	100%	Full consolidation	INR
GMR Goa International Airport Limited (GGIAL)	Goa airport management	-	99%	Full consolidation	INR

FINANCIAL CALENDAR¹



2023 FINANCIAL PUBLICATIONS

2022 Full-year results:	16 February 2022
2023 1st quarter revenue:	26 April 2023
Annual general meeting:	16 May 2023 ²
2023 Half-year results:	27 July 2023
2023 9-months revenue:	25 October 2023

GROUPE ADP IS SCHEDULED TO ATTEND THE FOLLOWING CONFERENCES

- ◆ **Deutsche Bank** : DBAccess Business Services, Leisure and Transport Conference 2022 – 22 November 2022
- ◆ **Kempen** : 19th London Conference – 23 November 2022
- ◆ **Société Générale** : 2022 Premium review conference – 1 December 2022
- ◆ **ODDO BHF** : ODDO BHF Forum 2023 – 5 & 6 January 2023

GROUPE ADP THEMATIC AND EXPERT CONFERENCES

GMR Airport expert conference

Virtual – December 2022/January 2023



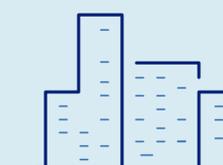
Visit of Terminal 1 + Extime expert conference

In person – March/April 2023



Real Estate expert conference

Virtual – May/June 2023



1. Subject to change 2. Subject to the convening of the AGM by the Board of Directors

Disclaimer

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About Groupe ADP

Groupe ADP develops and manages airports, including Paris-Charles de Gaulle, Paris-Orly and Paris-Le Bourget. In 2021, the group handled through its brand Paris Aéroport more than 41.9 million passengers and 2.1 million metric tons of freight and mail at Paris-Charles de Gaulle and Paris-Orly, and more than 118.1 million passengers in airports abroad. Boasting an exceptional geographic location and a major catchment area, the Group is pursuing its strategy of adapting and modernizing its terminal facilities and upgrading quality of services; the group also intends to develop its retail and real estate businesses. In 2021, group revenue stood at €2,777 million and net income at -€248 million

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