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## **Aéroports de Paris**

General meeting of shareholders to approve the financial statements for the year ended December 31, 2015

Statutory auditors' report on related party agreements and commitments

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Membre de la compagnie  
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Commissaire aux Comptes  
Membre de la compagnie  
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## Aéroports de Paris

General meeting of shareholders to approve the financial statements for the year ended December 31, 2015

### Statutory auditors' report on related party agreements and commitments

To the Shareholders,

In our capacity as statutory auditors of your company, we hereby report on certain related party agreements and commitments.

This report cancels and replaces our previous report on related party agreements and commitments dated March 21, 2016, and modifies the date of the board of directors that has approved the agreement submitted for approval to the General Meeting of Shareholders referred to in paragraph 1.8.

We are required to inform you, on the basis of the information provided to us, of the terms, conditions and the reasons for the company's interest of those agreements and commitments indicated to us, or that we may have identified in the performance of our engagement. We are not required to comment as to whether they are beneficial or appropriate or to ascertain the existence of any such agreements and commitments. It is your responsibility, in accordance with article R. 225-31 of the French commercial code (*Code de commerce*), to evaluate the benefits resulting from these agreements and commitments prior to their approval.

In addition, we are required, where applicable, to inform you in accordance with article R. 225-31 of the French commercial code (*Code de commerce*) concerning the implementation, during the year, of the agreements and commitments already approved by the general meeting of shareholders.

We performed those procedures which we considered necessary to comply with professional guidance issued by the national auditing body (*Compagnie nationale des commissaires aux comptes*) relating to this type of engagement. These procedures consisted in verifying that the information provided to us is consistent with the documentation from which it has been extracted.

## **Agreements and commitments submitted for approval by the general meeting of shareholders**

In accordance with article L. 225-40 of the French commercial code (*Code de commerce*), we have been advised of certain related party agreements and commitments which received prior authorization from your board of directors.

### **1. With the State, main shareholder of your company or with public bodies**

#### ***Persons concerned for all these agreements***

The State is represented par by the following administrators:

- Mrs Geneviève Chaux Debry,
- Mrs Solenne Lepage,
- Mrs Muriel Pénicaud,
- Mr Gilles Leblanc,
- Mr Michel Massoni,
- Mr Denis Robin, appointed by decree of April 22, 2015, and
- Mr Michel Lalande from January 1 to April 22 2015.

#### **1.1. Agreement regarding the transfer of lands and parts of buildings, located in the building 375 at the Paris-Orly airport**

##### ***Nature and purpose***

Agreement regarding the transfer of lands and parts of buildings, located in the building 375 at the Paris-Orly airport.

##### ***Conditions***

At its meeting on June 17, 2015, your board of directors authorized an agreement for the transfer of lands and parts of buildings, located in the building 375 at the Paris-Orly airport, occupied by your company and the Air and Boarder Traffic Police (DPAF), respectively, and allows for the signature of an authentic lands sale contract that will result to the payment by your company of a cash payment to the State of K€ 865, taxes and rights excluded.

##### ***Motivations demonstrating the benefit of this agreement for the company***

Your board of directors has motivated this agreement considering the missions of the Car Parks and Access Roads direction has been assigned to and the specific properties of the part of the building occupied by this direction; it proved to be necessary that your company becomes the owner again of this part of the building in order to be able to carry on its mission of airport public service in proper conditions.

**1.2. Agreement regarding the regularization of overdue payments with the Civil Security and management of crisis Authority**

***Nature and purpose***

An agreement regarding the regularization, by the way of the signature of two protocols, of overdue payments of the Civil Security and management of crisis Authority on the Issy-les-Moulineaux heliport and the Paris-Orly and Paris-Charles-de-Gaulle airports.

***Conditions***

At its meeting on October 14, 2015, your board of directors authorized the signature of two protocols that set up the conditions of payment by the Ministry of Interior of all rents due related to various premises and the privative parking slots and parking subscriptions for amounts inclusive of taxes of K€ 355 for the Issy-les-Moulineaux heliport and K€ 120 for the Paris-Orly and Paris-Charles-de-Gaulle airports.

***Motivations demonstrating the benefit of this agreement for the company***

Your board of directors has motivated this agreement considering the benefit for your company of regularizing these overdue payments.

**1.3. Agreement regarding the regularization of overdue payments of the Ministry of Interior regarding the utilization of inter-enterprises restaurants, through the signature of a transactional agreement**

***Nature and purpose***

An agreement regarding the regularization of overdue payments of the Ministry of Interior regarding the utilization of inter-enterprises restaurants.

***Conditions***

At its meeting on December 16, 2015, your board of directors authorized the signature of two protocols that regularizes part of the overdue payments due by the Ministry of Interior of K€ 918 inclusive of taxes for the period 2011 to 2015 related to the entry right to the inter-enterprises restaurants of CDG1 and Fret 4 of Charles-de-Gaulle airport, for an amount of K€ 553 inclusive of taxes and put an end to the conflict between your company and the Ministry of Interior regarding the payments due for the period May 1, 2006 to December 31, 2015.

***Motivations demonstrating the benefit of this agreement for the company***

Your board of directors has motivated this agreement considering the benefit for your company of regularizing these overdue payments and putting an end to the conflict that existed since 2006, considering the fact that your company will renew its contracts on January 1, 2016, a new mode, which has received the approval of the Ministry of Interior, will be put in place.

#### 1.4. Economic Regulation Agreement

##### *Nature and purpose*

Economic Regulation Agreement, setting up the maximum average increase for airport fees, the indicators regarding service quality and the relating financial incentive.

##### *Conditions*

At its meeting of July 29, 2015, your board of directors authorized the signature of the Economic Regulation Agreement for the 2016-2020 fees period (ERA), under the terms of articles L. 6325-2 of the French transport code (*Code des transports*) and articles R. 224-3-1 and R. 224-4 of the French civil aviation code (*Code de l'aviation civile*).

In particular, this agreement sets the maximum average increase for airport fees for the 2016-2020 fees period, in accordance with the investment program affected to the regulated scope.

##### *Motivations demonstrating the benefit of this agreement for the company*

Your board of directors has motivated this agreement considering the fact that the proposed Economic Regulation Agreement reconciles the benefit for your company and the reality of increased competitive environment of the sector of air transportation, by offering the right remuneration of amounts invested for the regulated scope, while focusing on strategic development beams. This contract would enable your company to address a double challenge of competitiveness and attractiveness in order to offer the best services to the passengers and airlines and attract to Paris a significant part of the growing global air traffic, to confirm your ambition of leadership.

#### 1.5. With Société du Grand Paris, public agency

##### *a) Amendment to the compensation agreement relating to the reinforcement and ground stabilization works regarding the construction of a subway station on the Paris-Orly airport for the future 14 and 18 subway lines*

##### *Nature and purpose*

As part of the crossing of the 14 and 18 subway lines on the airport space of your company, reinforcement and ground stabilization works are required. This agreement is relating to the fact that Société du Grand Paris is taking over the additional costs engaged for these tasks, for which your company is in charge of project management.

##### *Conditions*

At its meeting on June 17, 2015, your board of directors authorized the signature of an amendment to the compensation agreement, in order to increase the compensation from K€ 15,825 to K€ 24,181 excluding taxes.

### ***Motivations demonstrating the benefit of this agreement for the company***

Your board of directors has motivated this agreement and amendment number 1 considering the benefit for your company not to support the financial impacts of these works that are not the consequence of its own needs, including design costs, but that participate to the development and the attractiveness of the Paris-Orly airport.

### ***b) Agreement relating to shared contracting ownership for the construction of a subway station on the Paris-Orly airport for the future 14 and 18 subway lines***

#### ***Nature and purpose***

Agreement relating to shared contracting ownership for the construction of a subway station on the Paris-Orly airport for the future 14 and 18 subway lines.

#### ***Conditions***

At its meeting on June 17, 2015, your board of directors authorized the signature of an agreement for sharing the contracting ownership that sets up the conditions for performing the constructions of the future "Grand Paris" station at Orly, by which it is planned to entitle your company the missions of contracting ownership and project management for the whole operation.

This agreement defines also an estimation of the total amount of the works and the compensation your company would be entitled for the services performed in its quality of contract owner during the pre-project phases for an amount of M€ 3.6.

### ***Motivations demonstrating the benefit of this agreement for the company***

Your board of directors has motivated this agreement considering:

- the interdependency and the complexity of the different constructions (subway station, junction building, parks and accesses to be re-built...), which have to be performed in the same area of the airport in a short period of time while guarantying the necessity for your company to maintain the continuity of its airport public service mission;
- the taking over by Société du Grand Paris of the costs relating to the construction of the subway station, the reconstruction of accesses, etc. (for an amount of M€ 153 to be enhanced) and the fee due to your company as part of its missions of contracting ownership and project management of the subway station (14% of the amount of the constructions to be enhanced);

and has therefore considered that it was in the interest of your company of being entitled of the missions of contracting ownership and project management for the whole operation as presented above and has, for this reason, signed this agreement.

### **1.6. With Business France, agency under trusteeship of the State**

#### ***Nature and purpose***

Agreement relative to the terms and conditions of a visibility exchange between Business France and your company in the context of the promotion campaign of French companies abroad "Creative France".

### **Conditions**

At its meeting of October 14, 2015, your board of directors authorized the signature of an agreement of visibility exchange with Business France in the context of the promotion campaign of French companies abroad "Creative France"; the evaluation of respective contributions has been set up by the agreement to K€ 570 excluding taxes.

This visibility exchange consists in the provision by your company of 106 advertising banners within the different terminals, on which visuals of the "Creative France" campaign will be displayed. Business France commits to putting your company forward as a partner, as well as putting in place ephemeral animations in the terminals.

### **Motivations demonstrating the benefit of this agreement for the company**

Your board of directors has motivated this agreement considering the interest for your company to participate to an event promoting the attractiveness and economic image of France, as it enables to benefit in France and abroad of a strong image visibility and the notoriety of your company.

#### **1.7. Amendment to the agreement entered into with the State represented by the Ministry of Ecology, Sustainable Development and Territory planning – Civil Aviation Authority, regarding the exchange of lands and buildings**

### **Nature and purpose**

Agreement regarding the exchange of lands and buildings between your company and the State (Ministry of Ecology, Sustainable Development and Territory planning, Civil Aviation Authority).

### **Conditions**

At its meeting on June 28, 2012, your board of directors authorized the signature of an agreement regarding the conditions of the exchange of lands and buildings of which the State (DGAC) has not use anymore and to reintegrate them in the estate of your company and the transfer of lands and buildings owned by your company to integrate them in the public (DGAC) by taking into account the change in air traffic and the creation of an urban boulevard named "barreau d'Athis-Mons", which will constitute the southern bypass of the airport of Paris-Orly in order to join up the RD 118 road to the RD 25E road.

At its meeting on October 14, 2015, your board of directors authorized the signature of an amendment to this agreement, in order to redefine the lands and buildings aimed by this exchange.

These properties, buildings and lands are located in the South-East area of Paris-Orly airport.

The achievement of the transfer of these properties is subject to the realization of all the following suspensive conditions:

- obtaining from the appropriate authorities that they renounce their preemption right;
- agreement from the State-administered property on the financial evaluation of the global real estate operation;
- disaffection and downgrading by the State (DGAC) of its public domain of all lands and buildings that the State plans to transfer in the framework of this present agreement;

- authorization by the State (DGAC) given to your company to transfer two plots of land to use kennels located in the « blue zone » on the airport hold, and this, in application of article 53 of the conditions of contract of your company;
- obtaining all necessary reports (asbestos, energetic performance diagnosis, termites), for the transfer of the 461 building module A6/B6.

The exchange of lands and buildings will be subject to either an administrative certificate or a notarized act that will operate the transfer of property of all above-mentioned properties.

Based on the estimations made by French real estate local services ("France Domaine des départements de l'Essonne (91) et du Val-de-Marne (94)"), the State and your company have agreed that these exchanges show an economic value on the whole equivalent and would not be subject to any compensation balance.

#### ***Motivations demonstrating the benefit of this agreement for the company***

Your board of directors has motivated this agreement considering the interest for your company of being the owner of the land units composed of consistent lots, as a consequence of the creation of the "barreau d'Athis-Mons" that will enable the south bypass of the Paris-Orly airport.

### **1.8. Agreement with the National Film and Moving Image Centre, public agency**

#### ***Nature and purpose***

Agreement regarding the sale of the headquarters of your company located 291, boulevard Raspail à Paris (14<sup>e</sup>).

#### ***Conditions***

At its meeting on March 25, 2015, your board of directors authorized the signature of an agreement for the sale of the headquarters of your company located 291, boulevard Raspail à Paris (14<sup>e</sup>) to the benefit of the National Film and Moving Image Centre for an amount of M€ 52.

#### ***Motivations demonstrating the benefit of this agreement for the company***

Your board of directors has motivated this agreement considering the interest for your company of selling its headquarters located 291, boulevard Raspail à Paris (14<sup>e</sup>) as part of an agreement that takes into account the necessary delays of the transfer of its headquarters in reasonable conditions.

### **1.9. Agreement with the French National Institute for Preventive Archaeological Research, public agency**

#### ***Nature and purpose***

Agreement relative to the terms and conditions of a visibility exchange in the context of the archaeological heritage days organized by the French National Institute for Preventive Archaeological Research.



### **Conditions**

At its meeting on July 29, 2015, your board of directors authorized the signature of an agreement of visibility exchange during the archaeological heritage days organized by the French National Institute for Preventive Archaeological Research. The reciprocal services, priced to K€ 32 excluding taxes, consist for your company in setting up dedicated welcome/information service counters and putting forward archaeological heritage days on different supports. The French National Institute for Preventive Archaeological Research will, for its part, show the logo of your company on documents and communication supports linked to this day.

### ***Motivations demonstrating the benefit of this agreement for the company***

Your board of directors has motivated this agreement considering the interest for your company of benefiting of a high visibility during the organization of the sixth edition of archaeological heritage days.

#### **1.10. With SNCF Réseau, public agency**

### ***Nature and purpose***

Agreement in the form of a preparatory protocol relating to the creation of a project company between SNCF Réseau and your company in order to carry on the project of rail connection "CDG Express".

### **Conditions**

At its meeting on December 16, 2015, your board of directors authorized the signature of a preparatory protocol relative to the creation of a project company between SNCF Réseau and your company in order to carry on the project of rail connection "CDG Express". It provides for the conditions of cooperation between SNCF Réseau and your company within the project company, which will have to be created no later than June 30, 2016.

The protocol provides for the realization of legal, economic, financial and technical studies necessary to the project, as well as a preliminary global budget of M€ 12 excluding taxes, shared equally between the two partners.

### ***Motivations demonstrating the benefit of this agreement for the company***

Your board of directors has motivated this agreement considering the interest of performing studies in common with SNCF Réseau, which will guarantee the feasibility of CDG Express, major project of your company.

#### **1.11. With the State and SNCF Réseau, public agency**

### ***Nature and purpose***

Amendment to the shareholders agreement relative to CDG Express Etudes S.A.S. between your company, the State and SNCF Réseau.

### *Conditions*

At its meeting on March 26, 2014, your board of directors authorized the signature of shareholders agreement that sets up the conditions of cooperation between the State, SNCF Réseau and your company within CDG Express Etudes S.A.S. Signed on May 16, 2014, this agreement defines, beyond the statutory rules, engagements and functions of its shareholders.

At its meeting on July 8, 2015, your board of directors authorized the signature of an amendment to this shareholders agreement, of which purpose is to set up the financial conditions applicable to the studies performed according to the terms and conditions of pursue of the project and, also provides for an additional budget of M€ 3.6, funded equally by your company and SNCF Réseau.

### *Motivations demonstrating the benefit of this agreement for the company*

Your board of directors has motivated this agreement considering the interest for your company of providing the following details to the shareholders agreement:

- the studies performed will be sold at their book value either by the project company, or by the State, depending on the decisions taken by this latter on the conditions of pursue of the project;
- an additional budget will be granted for an amount of M€ 3.6 excluding taxes, funded equally by SNCF Réseau and your company.

## **2. With companies of which the State is also shareholder, directly or indirectly**

### *Persons concerned for all these agreements*

The State represented by the administrators listed in the first paragraph above.

#### **a) With CDG Express Etudes S.A.S.**

### *Nature and purpose*

Signature of an agreement relating to the terms and conditions of realization of pre-project tasks and studies outsourced to your company as part of the "CDG Express" rail connection project.

### *Conditions*

At its meeting on May 18, 2015, your board of directors authorized the signature of an agreement with CDG Express Etudes S.A.S. relating to the conditions of realization of pre-project tasks and studies outsourced to your company as part of the "CDG Express" rail connection project. It sets the completion calendar, the detail of the studies to be performed as well as the financial terms, and provides for the payment of an amount of K€ 570 excluding taxes to your company by CDG Express Etudes S.A.S.

### *Motivations demonstrating the benefit of this agreement for the company*

Your board of directors has motivated this agreement considering the interest for your company of setting up the mutual commitments of parties relating the conditions of performance of pre-project tasks and studies.

**b) With Réseau Transport d'Electricité**

***Nature and purpose***

Agreement relating to the interconnection of the electrical installations of the Paris-Charles-de-Gaulle airport to the public electricity transport network.

***Conditions***

At its meeting on June 17, 2015, your board of directors authorized the signature of an agreement that sets up the conditions of realization of the different interconnection structures of the Paris-Charles-de-Gaulle airport to the public electricity transport network in 225 KV, and the final financial terms of this interconnection, of which total cost has been estimated to M€ 23 excluding taxes, including M€ 16.1 excluding taxes for your company.

***Motivations demonstrating the benefit of this agreement for the company***

Your board of directors has motivated this agreement considering the interest for your company of guarantying the continuity of the power input of the Paris-Charles-de-Gaulle airport, with a better quality of electricity supply, with a cost optimization, while providing for the energy needs of the airport.

**3. With TAV Construction**

***Person also concerned for this agreement***

Mr. de Romanet, chief executive officer of your company and administrator of TAV Construction.

***Nature and purpose***

Agreement relating to the construction contract, on the Paris-Charles-de-Gaulle airport, of a building complex aimed at hosting, on the one hand the new headquarters of your company and a conference and events center and, on the other hand, a complex of offices intended to be rented.

***Conditions***

Following the tender offer submitted by Hervé S.A. and TAV Construction, which is owned at 49% by your company, as part of the public consultation initiated for the construction contract, on the Paris-Charles-de-Gaulle airport, of a building complex aimed at hosting, on the one hand the new headquarters of your company and a conference and events center and, on the other hand, a complex of offices intended to be rented, and following the approval of this tender offer by the contracts consultative commission of your company on February 12, 2015, your board of directors authorized the signature of the construction contracts with Hervé S.A. and TAV Construction during the meeting of February 19, 2015.

The construction contracts amounts to K€ 55,739 for the first two buildings and K€ 32,128 for the third building.

### *Motivations demonstrating the benefit of this agreement for the company*

Your board of directors has motivated this agreement considering the interest for your company of benefiting of the tender offer considered the most efficient from a technical and economic point of view following the public consultation published in the European Union Official Journal of April 25, 2014.

### **Agreements and commitments already approved by the general meeting of shareholders**

#### **Agreements and commitments approved in prior years**

##### *a) whose implementation continued during the year*

In accordance with article R. 225-30 of the French commercial code (*Code de commerce*), we have been advised that the implementation of the following agreements and commitments which were approved by the general meeting of shareholders in prior years continued during the year.

#### **1. With the State, main shareholder of your company or with public bodies**

##### *Persons concerned for all these agreements*

The State is represented by the administrators listed in the first paragraph above.

##### **1.1. Framework agreement entered into with the State, in accordance with article 43 of your company's conditions of contract**

##### *a) Leases entered into with the French Ministry of Ecology, Sustainable Development and Territory planning - Civil Aviation Authority (DGAC)*

##### *Nature and purpose*

Agreement setting out the framework and main conditions governing the grant of use of buildings by your company, in accordance with article 43 of its conditions of contract, to the State represented by the French Ministry of Ecology and Sustainable Development and Territory planning - Civil Aviation Authority (DGAC), and the civil code leases entered into in accordance with this agreement.

##### *Conditions*

At its meeting on September 27, 2007, your board of directors authorized a framework agreement with the State. The agreement sets forth the conditions governing the grant of use by your company, in accordance with article 43 of its conditions of contract, of property to the French Air Transport Police Authority (GTA), the Customs and Excise Authority and the Air and Boarder Traffic Police (PAF) for the fulfillment of their public service engagements relating to airport activity.

It sets forth the terms governing:

- the grant of use, free of charge, of the land on which the buildings are located, which were transferred to the State pursuant to French law n° 2005-357 of April 20, 2005;
- the lease of the land, buildings, premises and parking areas with a discount of 20% for premises outside terminals, 40% for premises located in terminal 2E, 10% for parking areas and 10% for land;

- the grant of use, free of charge, of two plots of land located at Paris-Orly and three plots of land located at Paris-Charles-de-Gaulle, until December 31, 2009 and December 31, 2012, respectively;
- the reimbursement by the Civil Aviation Authority to your company of the lease payments for the land, premises and parking areas used until December 31, 2007.

This framework agreement was amended in 2012. The amendment is aimed at:

- arranging the disposals linked to the demolition of buildings exposed in article 2 of the general agreement;
- adding to the application field of the general agreement the demolition of the building 39.56;
- integrating an agreement for temporary occupation of the public domain for the heliport of Paris-Issy-les-Moulineaux;
- extending the agreement for a five-year period starting January 1, 2013, as the parties have noticed that a significant number of projects have been deferred and/or will be performed after December 31, 2012, which is the end date of the general agreement of October 26, 2007 and that legal and financial conditions can be renewed in the same way.

Detailed information and the financial terms and conditions relating to the leases and lease riders entered into under this agreement are set out in appendix 1.

***b) Leases entered into with the French Ministry of the Interior, Overseas Territories and Local Authorities and leases entered into with the French Ministry of Budget, Public Accounts and Reform of the State***

***Nature and purpose***

This agreement sets out the framework and main conditions governing the grant of use of buildings by your company, in accordance with article 43 of its conditions of contract, to the State represented by the French Ministry of Interior, Overseas Territories and Local Authorities and the French Ministry of Budget, Public Accounts and Reform of the State and the civil code leases entered into in accordance with these agreements.

***Conditions***

At its meeting on April 14, 2010, your board of directors authorized the chief executive officer, or any person who can act on its authority, to enter into an agreement with the French Ministry of Interior, Overseas Territories and Local Authorities and the French Ministry of Budget, Public Accounts and Reform of the State (Customs and Excise Authority). These agreements, which replace the agreements of July 18 and July 20, 2005 and were entered into on May 5, 2010, are effective from January 1, 2010.

During the same meeting, your board of directors authorized your company to enter into leases and riders with the French Ministry of Interior, Overseas Territories and Local Authorities and the French Ministry of Budget, Public Accounts and Reform of the State (Customs and Excise Authority), concerning the grant of use for premises and parking areas. These leases will enter into in accordance with the agreements of May 5, 2010.

These authorizations are granted until December 31, 2014, expiry date of the agreements.

This agreement sets forth the terms governing these agreements:

- a discount of 60% on rents for premises and parking areas inside terminals, for leases entered into before December 31, 2009 and leases for selective needs or additional needs due to an increase of aeronautical activities;
- a discount of 40% on rents for premises and parking areas outside terminals.

At its meeting on January 18, 2012, your board of directors authorized the signature of an amendment to the framework agreement of May 5, 2010, that is aimed at:

- completing the tariffs scale with tariffs of 61.97 and 34.18 buildings, located on the Paris-Charles-de-Gaulle airport;
- adding new contracts and/or modifying surfaces of buildings concerned by the framework agreement of May 5, 2010.

This amendment has been signed on February 8, 2012.

Detailed information and the financial terms and conditions relating to the leases entered into under these agreements are set out in appendices 2 and 3.

#### **1.2. Framework agreement entered into with the State in accordance with article 36 of the conditions of contract of your company**

##### ***Nature and purpose***

This framework agreement sets out the various types of services that your company provides pursuant to article 36 of its conditions of contract for a transitional period to the French Air Navigation Division (DSNA), along with the associated financial, legal, operational and technical terms and conditions.

##### ***Conditions***

As part of the continuity and effective management of air navigation services in the airports and aerodromes managed by your company, and in accordance with article 36 of the conditions of contract of your company, the State has decided, for a transitional period, to entrust your company with certain public interest services, as set out in article 36 of your conditions of contract.

At its meeting on June 28, 2007, your board of directors authorized an agreement with the State. This agreement was entered into on July 27, 2007 with retroactive effect from January 1, 2007. It sets out the type of services and the financial, legal, operational and technical terms and conditions under which the services will be provided. It concerns the provision of property, supplies (electricity, heating, fluid), services (telecommunications, material and administrative assistance and advisory) and general training.

The agreement was concluded for a fifteen-year period, renewable once by tacit agreement for fifteen years. It may not extend beyond July 21, 2035.

Your company receives remuneration based on the costs incurred for the services it provides. In accordance with the financial agreement signed on April 27, 2015, and its rider signed on December 15, 2015, pursuant to the framework agreement, for financial year 2015, your company invoiced the State K€ 17,274 excluding VAT for the services provided as well as K€ 772 for financial year 2014 regularizations.

**1.3. Communication and licensing agreement to use the studies conducted in connection with the CDG Express Economic Interest Group**

***Nature and purpose***

Grant the State, represented by the Ministry of Transport, Equipment, Tourism and Maritime Affairs - Rail and Public Transport Authority, a non-exclusive license, free of charge, to use the studies conducted by or on behalf of the CDG Express Economic Interest Group, which is co-owned by the French Railtrack Company (RFF), the French National Railway Company (SNCF) and your company.

***Conditions***

At its meeting on March 14, 2007 your board of directors authorized an agreement between the State, SNCF, RFF and your company on the studies conducted in connection with the CDG Express Economic Interest Group. This agreement, which provides a non-exclusive and free of charge license to use the studies, was entered into on April 6, 2007, for a three-year period, renewable by tacit agreement for a three-year period until the effective date of the public service delegation relating to the project.

**1.4. Agreement on granting use of the plot of land associated with building 517 at Paris-Orly airport**

***Nature and purpose***

Contract granting the use of the plot of land associated with building 517 and the adjacent land for parking.

***Conditions***

At its meeting on October 30, 2008, your board of directors authorized the sale of building 517 at Paris-Orly airport to the State, represented by the French Ministry of Budget, Public Accounts and Civil Service - Customs and Excise Authority, by your company and the subsequent granting of use of the associated plot of land and adjacent land for parking, free of charge. Following the sale of the building in 2008, a lease was entered into between the State and your company for this purpose for a period of thirty years, renewable by tacit agreement for identical periods, for a maximum of ninety-nine years.

#### **1.5. Shareholders' agreement between the State and NV Luchthaven Schiphol**

##### ***Persons concerned for this agreement***

Messrs. Nijhuis and de Groot, administrators of your company and respectively chief executive officer of Schiphol Group NV and member of the executive board of NV Luchthaven Schiphol.

##### ***Nature and purpose***

Shareholders' agreement relating to your company between the State, represented by the French Ministry of Economy, Industry and Employment and NV Luchthaven Schiphol.

##### ***Conditions***

In connection with the industrial cooperation agreement between NV Luchthaven Schiphol (Schiphol Group) and your company, at its meeting on November 14, 2008, your board of directors approved a shareholders' agreement between the State and the Schiphol Group in your presence. This agreement was entered into on December 1, 2008.

#### **1.6. Agreement on Rescue and Fire Fighting Services (RFFS) at Paris-Charles-de-Gaulle airport**

##### ***Nature and purpose***

It sets forth the terms and conditions governing the provision by your company of operational support in terms of Rescue and Fire Fighting Services in the Paris-Charles-de-Gaulle airport area for the State, represented by the chief of Police of the Paris-La Défense area and the chief of Police of Seine-Saint-Denis.

##### ***Conditions***

At its meeting on June 18, 2009, your board of directors authorized an agreement on the provision of support by your company in terms of Rescue and Fire Fighting Services in the Paris-Charles-de-Gaulle airport area (except aircrafts).

The agreement provides for the use of your company's material and human resources for Rescue and Fire Fighting Services (RFFS) in aerodromes to fight fires other than those concerning aircrafts and to provide rescue services in the Paris-Charles-de-Gaulle airport area, under the authority and command of the State. In addition, it provides for setting up an emergency call center for the aerodrome area on the premises allocated by your company to its Rescue and Fire Fighting Services (RFFS). The State guarantees your company against third party claims in connection with these services.

Your company provides this support free of charge, without increasing the expenses charged to Rescue and Fire Fighting Services, unless it is compensated for the additional cost by the State.

This agreement is effective for a three-year period from October 20, 2009 and may be extended by tacit agreement for consecutive three-year periods.



## **1.7. Agreement on Emergency Medical Services**

### ***Nature and purpose***

It sets forth the terms and conditions governing the participation of your company in the provision of emergency medical services at Paris-Charles-de-Gaulle airport.

### ***Conditions***

At its meeting on June 18, 2009, your board of directors authorized an agreement with the State represented by the chief of Police of Seine-Saint-Denis, the Ile-de-France regional hospital and health agency (ARSH) and the Paris public hospital authority (AP-HP) on the support provided by your company in terms of emergency medical services. The purpose of the agreement is to set forth the terms and conditions governing the participation of your company's personnel in the provision of emergency medical services (arrangements, number of employees, other resources).

In exchange, the Paris public hospital authority (AP-HP) insures the doctors specialized in emergency services, who are employed by your company.

The agreement is effective for a three-year period from October 20, 2009 and may be extended by tacit agreement for consecutive three-year periods.

## **1.8. Economic Regulation Agreement**

### ***Nature and purpose***

Economic Regulation Agreement sets up the maximum average increase for airport fees, the indicators regarding service quality and the relating financial incentive.

### ***Conditions***

At its meeting of June 24, 2010, your board of directors authorized the signature of the Economic Regulation Agreement for the 2011-2015 fees period (ERA), under the terms of articles L. 224-2, R. 224-3-1 and R. 224-4 of the French civil aviation code (*Code de l'aviation civile*).

This agreement sets the maximum average increase for airport fees for the 2011-2015 fees period, in accordance with the investment program affected to the regulated scope.

The agreement is effective from January 1, 2011 and expires on December 31, 2015; this is replaced by a new agreement for the 2016-2020 fees period, as mentioned in paragraph 1.4 above.

## **1.9. Agreement relating to the financial participation of your company to the development of the RN 1104 and to the authorization of water discharge granted to the State**

### ***Nature and purpose***

Agreement signed as part of the development project of the East access of the Paris-Charles-de-Gaulle airport platform.

### **Conditions**

At its meeting on October 24, 2013, your board of directors authorized the signature of an agreement relating to the cost-sharing contributions, which validated the general development program of the RN 1104 and the financial contribution of your company and an agreement authorizing the partial discharge of the water related to this road in the water treatment system of your company. These two agreements were signed on December 20, 2013.

The cost-sharing contributions agreement provides that:

- mutual commitments of stakeholders for the financing and the accomplishment of improvement works of the East access of the Paris-Charles-de-Gaulle airport platform;
- partial financing of the work by your company in the form of cost-sharing contributions, subject to a M€ 2 limit.

This agreement will be terminated at the date of the payment of the last term of cost-sharing contributions.

The agreement authorizing the partial water disposal in the water system of your company provides that:

- the legal, technical and financial conditions according to which your company collects in its rain water network part of the water coming from surfaces covered by the RN 1104, as well as the runoff waters of the concerned watershed, in accordance with the dispositions of the inter-prefectoral decree n° 97 DAE E 2 020 of April 3, 1997, modified lastly by the decree of February 8, 2013 authorizing your company to use the rain waters network of the Paris-Charles-de-Gaulle airport platform, or any other subsequent text coming to modify it or replace it;
- the State bears the accidental and chronic pollution management cost in entirety. If this cost was exceptionally to be borne by your company, the company will obtain reimbursement from the State based on supportive documentation showing the costs incurred.

This agreement is concluded for a period equal to the one of the inter-prefectoral decree n° 97 DAE E 2 020 of April 3, 1997.

### **1.10. Framework agreements with the Ministry of Finance and Public Accounts and the Ministry of Interior**

#### ***Nature and object***

Framework agreements relating to the legal and financial conditions for the occupation of buildings and car parks in the public parks owned by your company.

### **Conditions**

At its meeting on December 17, 2014, your board of directors authorized the signature of two framework agreements between your company and, on the one hand, the Ministry of Finance and Public Accounts and, on the other hand, the Ministry of the Interior, which govern the legal and financial conditions for the occupation of buildings and car parks by the Directorate General of Customs and Indirect Rights (*Direction générale des douanes et droits indirects - DGDDI*) and various services of the Ministry of the Interior.

Each occupation is subject to civil leases made under these agreements.

**1.11. Agreements entered into with Régie autonome des transports parisiens (RATP), public agency**

***Person also concerned for this agreement***

Mr. de Romanet, chief executive officer of your company and administrator of RATP.

***a) Agreement entered into between RATP and Syndicat des Transports d'Ile-de-France (STIF) relating to the tramway line between Villejuif and Athis-Mons***

***Nature and purpose***

It sets out the route, service area and financing principles for the tramway between Villejuif and Athis-Mons, and the area granted to RATP on the property owned by your company to operate the tramway.

***Conditions***

At its meeting on June 18, 2009, your board of directors authorized a tripartite agreement with RATP and STIF concerning the Villejuif-Athis-Mons tramway line.

The purpose of the agreement is to:

- set out the route, service principles and location of the stations of the tramway at Paris-Orly airport;
- grant RATP the right to use the area required to operate the tramway, free of charge;
- specify that all studies and work relating to the construction of the tramway line and to the rehabilitation of roads and facilities in the Paris-Orly airport are to be financed by RATP;
- divide the financing of the studies and work on the road deviation and/or protection of existing road networks between your company and RATP, based on whether or not the roads are open to the public.

***b) Agreement on construction work concerning the tramway line on the Paris-Orly airport area***

***Nature and purpose***

It sets forth the terms and conditions governing the construction work related to the tramway line between Villejuif and Athis-Mons and the possibility for your company to enter into a loan for use.

***Conditions***

At its meeting on April 7, 2011, your board of directors authorized an agreement with RATP under the terms of article 5.3 of the agreement entered into in October 2009, the "framework agreement", authorized by your board of directors of June 18, 2009.

The purpose of the agreement is to set forth:

- the terms and conditions of the construction work on your company airport area in the limit of the right of use granted to RATP;
- the grant of use of some areas by your company in order that RATP can use them to undertake the construction work for structures and developments;
- the terms of distribution of structures between your company and RATP when the construction work is ended.

The agreement provides, in particular, the transfer of the assets realized in application of this agreement at the end of the right of use and the fact that construction work is undertaken by RATP, at its expense and under its supervision.

The agreement has entered into force on June 15, 2011 and will expire on the latest of the following dates:

- the return of all the areas made available by your company to RATP;
- or the end of the guarantee period of completion covering construction work;
- or if case may be, when all the restrictions relating to construction work are lifted or problems relating to construction work are solved.

*c) Financing agreement for studies and construction work concerning the tramway line between Villejuif and Athis-Mons*

***Nature and purpose***

It sets forth the financing conditions governing the studies and construction work related to structures and developments owned by your company as a consequence of the construction of the tramway line between Villejuif and Athis-Mons on Paris-Orly airport area.

***Conditions***

At its meeting on April 7, 2011, your board of directors authorized an agreement with RATP under the terms of article 5.2.2 of the agreement entered into in October 2009, the "framework agreement". This "framework agreement" provided the conclusion of a financing agreement with compensation for your company concerning costs of work and studies undertaken because of the construction of the tramway.

The purpose of the agreement, signed on June 15, 2011, is to set forth:

- the terms of realization and compensation by RATP of studies and work concerning structures and developments belonging to your company (set out the area, period, assessment of costs);
- the terms of repayment by RATP to your company (control and repayment of expenses at euro for euro, terms of payment).

In addition, at its meeting of December 15, 2011, your board of directors authorized an amendment to this agreement, which aimed at integrating in the scope of the financial agreement complementary works that will be supported by your company and reimbursed by RATP at cost.

The estimated costs of work incurred at December 31, 2015 amount to K€ 10.185.

This agreement will expire when the full and final payment of studies and work will be received.

#### **1.12. With Météo France, public agency**

##### ***Nature and purpose***

Setting out of the framework conditions between your company and Météo France relating to the meteorological services provided to the air navigation service.

##### ***Conditions***

At its meeting on December 20, 2012, your board of directors authorized an agreement with Météo France, setting out the framework conditions between your company and Météo France relating to the meteorological services provided to the air navigation service.

This agreement provides:

- the nature, quality and conditions of communication of weather forecasts and warning reports provided by Météo France to your company;
- the nature, quality, rates and conditions of execution of services defined in the article 38 of the terms of reference of your company, including the land and buildings and technical equipment necessary to Météo France for the execution of its duties.

#### **2. With Schiphol Group NV, minority shareholder of your company**

##### ***Persons concerned for this agreement***

Messrs. Nijhuis and de Groot, administrators of your company and respectively chief executive officer of Schiphol Group NV and member of the executive board of NV Luchthaven Schiphol.

##### ***Nature and purpose***

Agreements relating to the crossed real estate investments linked to the Altaï & Transport real estate operations.

##### ***Conditions***

At its meeting on January 18, 2012, your board of directors authorized the signature of two agreements that concern the crossed real estate investments, linked to the Altaï & Transport real estate operations:

- "Shareholders Agreement" - Altaï real estate operation: shareholders agreement related to the functioning of the company that manages the Altaï building and concluded between S.A.S. Ville Aéroportuaire Immobilier and S.C.I. SRE Holding Altaï in presence of your company, Schiphol Group, SRE International BV, SRE Altaï BV and S.C.I. Ville Aéroportuaire Immobilier 1.

The agreement has been concluded for a sixteen-year period starting from the date of signature, i.e. February 1, 2012, and can be renewed five years by tacit renewal.

- “Joint-Venture Agreement” - Transport real estate operation: shareholders agreement that governs the functioning of the company that manages the Transport Building in Holland and concluded between your company, Schiphol Real Estate, SRE Transport Beheer BV, on the one hand, and on the other hand, S.A.S. ADP Investissement and S.A.S. ADP Investissement Nederland BV.

The agreement has been concluded for a sixteen-year period starting from the date of signature, i.e. February 1, 2012, and can be renewed five years by tacit renewal.

***a) Which were not implemented during the year***

In addition, we have been advised that the following agreements and commitments which were approved by the general meeting of shareholders in prior years were not implemented during the year.

**With Mr. Patrick Jeantet, chief operating officer**

***Nature and purpose***

Compensation and termination benefits attributed to the chief operating officer in the event of termination or non-renewal of his term of office.

***Conditions***

At its meetings on July 15, 2014, your board of directors requested approval from the minister of Economy, that was granted on December 26, 2014, for an agreement that sets forth compensation and termination benefits attributed to the chief operating officer in the event of termination or non-renewal of his term of office occurring at the end of the present term of office of chief executive officer and linked to a change of strategy or a change in control, with the exception to termination for gross misconduct.

Threshold: this termination benefit will be equal to eighteen months of average compensation (fixed and variable), as perceived during twenty-four months preceding termination. If the period of office is below twenty-four months, termination indemnity shall be calculated prorata temporis.

Performance measurement: it is calculated based on a performance rate that corresponds to an average achieved rate set up by the board of directors in order to calculate the variable remuneration of the person concerned (based on strategic, financial and operational criteria), for the last two financial years at the day, where the board of directors decides (if the duration of the functions of the concerned person is shorter than two financial years, the period of reference will be the financial year closed when board of directors decides).

The success rate (i) of an objective of a fiscal year just ended corresponds to the ratio between the level effectively reached and the targeted rate set up by the board of directors for the year concerned (ii) of all objectives for a year concerned corresponds to the weighted average of the success rates of all objectives for this year.

Amount: no compensation would be due in case of a performance rate below 80%. If the performance rate is equal or greater to 80%, the amount of the compensation paid would amount to the product of the performance rate by the threshold. The amount of the compensation would not in any case exceed the threshold and would be decreased if need be of any other amount paid by any company of the group Aéroports de Paris due to retirement, including any competition compensation or any other compensation of any other type.

Neuilly-sur-Seine and Paris-La Défense, April 6, 2016

The statutory auditors  
*French original signed by*

DELOITTE & ASSOCIES

ERNST & YOUNG Audit

Thierry Benoit

Olivier Broissand

Jacques Pierres

## Annexe 1

### Baux conclus avec l'Etat – Ministère de l'Ecologie, du Développement durable et de l'Energie

en application de l'article 43 du cahier des charges de la société Aeroports de Paris – dans le cadre de la Convention DG-AC-CITA, signée le 26 octobre 2007, et autorisée par délibération du 28 juin 2012, dont la prorogation jusqu'au 31 décembre 2017 a été autorisée par délibération du 28 juin 2012.

Tableau 1: Baux conclus antérieurement et poursuivis sur l'exercice 2015

Aérodrome	Bâtiment	N° contrat	Loyer comptabilisé en 2015 <sup>1</sup> (en € HT)	Refacturation des charges en 2015 <sup>2</sup> (en € HT)	Durée	Conditions financières	NR	Date de signature	Contact
Paris - Roissy	12 61 P	31 CI 0563	57 947,12	22 588,72	5 ans	Abattement sur le loyer de 40 % sur les locaux et de 10% sur les emplacements véhicules	NR	NR	P Chapelle
Paris - Roissy	57 40	31 CI 0580	5 963,16	3 866,66	5 ans	Abattement sur le loyer de 20 %	NR	NR	Meunier
Paris - Orly	Terrain 808	21 CI 0435	13 714,12	84,64	5 ans	Abattement sur le loyer du terrain de 10 %	01/01/2008	20/04/2009	Hurtado
Paris - Le Bourget	Terrain 406	41 CI 0045	16 759,44	0	5 ans	Abattement sur le loyer du terrain de 10 %	01/01/2008	01/01/2008	Leroy
Toussus	Terrain 127	54 CI 0013	22 605,48	0	5 ans	Abattement sur le loyer du terrain de 10 %	01/01/2008	01/01/2008	Leroy
Paris - Orly	Terrain 828-829	21 CI 0436	0	620	7 ans et 5 mois	Mise à disposition gratuite	22/07/2005	20/04/2009	Hurtado
Paris - Orly	Terrain 281	21 CI 0450	0	6 389	30 ans renouvelables	Mise à disposition gratuite art 43 I cahier des charges	22/07/2005	30/09/2009	Hurtado
Paris - Roissy	Terrain 71 01	31 CI 0583	0	0	30 ans renouvelables	Mise à disposition gratuite art 43 I cahier des charges	NR	NR	Meunier
Issy	Bâtiment 1	5332	5 220,60	0	6 ans	Abattement 20 %	31/01/2012	04/02/2013	Leroy
TOTAL			122 209,92	33 549,02					

<sup>1</sup> Il est signalé que les loyers comptabilisés ainsi que le montant des charges facturées intègrent les modalités financières définies par les avenants intervenus en 2015 et recensés dans le tableau 2 ci-après

<sup>2</sup> Idem



Tableau 2: Avenants signés sur l'exercice 2015 sur baux existants

Aérodrome	Bâtiment	N° contrat	Date d'effet	Date de signature	Contact
Néant					

Tableau 3: Nouveaux baux conclus sur l'exercice 2015

Aérodrome	Bâtiment	N° contrat	Loyer comptabilisé (en € HT)	Refacturation des charges en 2015 (en € HT)	Durée	Conditions financières	Date d'effet	Date de signature	Contact
Paris - Roissy	NR	IMON- 31C10540-1	61 995,80	38 419,76					
Paris - Roissy	NR	IMON- 31C10541-1	51 486,72	30 919,56					
TOTAL		2	113 482,52	69 339,32					

**Baux conclus avec l'État – Ministère de l'Intérieur**  
 en application de l'article 43 du cahier des charges de la société Aéroports de Paris  
 dans le cadre du Protocole du 6 mars 2015 avec les services de Police, autorisée par délibération du Conseil d'Administration du 17 décembre 2014

Tableau 1: Baux conclus antérieurement et poursuivis sur l'exercice 2015

Aérodrome	Bâtiment	N° contrat	Loyer comptabilisé en 2015 <sup>3</sup> (en euros HT)	Refacturation des charges en 2015 <sup>4</sup> (en € HT)	Durée	Conditions financières	Date d'effet	Date de signature	Contact
Paris - Roissy	1200/1259	31 CI 0143	22 599	17 762,49	5 ans	Abattement sur le loyer de 60 %	01/01/2010	30 10 10	Yang
Paris - Roissy	34 18	31 CI 1014	0	998,12	5 ans	Abattement sur le loyer de 60 %	01/01/2010	01/01/10	Cop
Paris - Roissy	34 21 G	31 CI 0996	0	1 000,66	5 ans	Abattement sur le loyer de 60 %	01/01/2010	01/01 10	Cop
Paris - Roissy	34 57 C	31 CI 1114	0	2 014,05	5 ans	Abattement sur le loyer de 60 %	01/01 2010	01/01 10	Dubreucq
Paris - Roissy	57 20	31 CI 0946	0	850,25	5 ans	Abattement sur le loyer de 60 %	01/01/2010	18 11 10	Mesnard
Paris - Roissy	57 40	31 CI 1007	0	1 859 27	5 ans	Abattement sur le loyer de 60 %	01/01/2010	18/11/10	Mesnard
Paris - Roissy	61 97	31 CI 1008	0	4 768,54	5 ans	Abattement sur le loyer de 60 %	01/01/2010	01 01 10	Bertheol
Paris - Orly	400	21 CI 0742	0	13 120,09	5 ans	Abattement sur le loyer de 60 %	01/01/2011	03 12 10	Camus
Paris - Orly	400	21 CI 0741	0	8 788,02	5 ans	Abattement sur le loyer de 60 %	01/01/2010	30/05/2011	Camus
Paris - Orly	400	21 CI 0723	0	449,89	5 ans	Abattement de 60 % sur le loyer	Multi palier de 2010 à 2014	25 11/10	Camus
Paris - Orly	402	21 CI 0718	0	-443,63	5 ans	Abattement sur le loyer de 60 %	Multi palier de 2010 à 2014	07 11 11	Camus
Paris - Orly	400	21 CI 0603	0	-1 381,41	5 ans	Abattement sur le loyer de 60 %	Multi palier de 2010 à 2014	12 04/11	Camus
<b>TOTAL</b>		<b>12</b>	<b>22 599</b>	<b>49 786,34</b>					

<sup>3</sup> Il est signalé que les loyers comptabilisés ainsi que le montant des charges facturées intègrent les modalités financières définies par les avenants intervenus en 2015 et recensés dans le tableau 2 ci-après

<sup>4</sup> Idem

Tableau 2: Avenants signés sur l'exercice 2015 sur baux existants

Aérodrome	Bâtiment	N° contrat	Date d'effet	Date de signature	Contact
Paris - Roissy	12.00 E	CDGE-31 CI 1352	28/05/2015	18/05/2015	C Genin-Perrin

Tableau 3: Nouveaux baux conclus sur l'exercice 2015

Aérodrome	Bâtiment	N° contrat	Loyer comptabilisé (en € HT)	Refacturation des charges en 2015 (en € HT)	Durée	Conditions financières	Date d'effet	Date de signature	Contact
Paris - Le Bourget	48	41CI0181	9 093,60	1008,48	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Leroy
Paris - Le Bourget	58	41CI0182	18 988,20	10 576,00	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Leroy
Paris - Le Bourget	120	41CI0183	13 247,40	0	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Leroy
Toussus	201	54CI0082	22 778,36	0	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Leroy
Toussus	202	54CI0083	4 016,88	0	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Leroy
Paris - Roissy	12.00 E	CDGE-31 CI 1352	171 219,63	89 748,32	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	C Genin-Perrin
Paris - Roissy	12.00 F	CDGE-31 CI 1351	63 270,36	44574,24	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	C Genin-Perrin
Paris - Roissy	12.33 (S3)	CDGE-31 CI 1353	23 491,16	14 567,36	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	C Genin-Perrin

Paris - Roissy	12 00 G	CDGE-31 CI 1354	11 242,28	8 001,28	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	C Genin-Perrin
Paris - Roissy	1400/1401	CDG1-31CI1396	12 351,64	10 803,84	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Nomblot
Paris - Roissy	1100	CDG1-31CI1398	75 501,48	56 329,20	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Querey
Paris - Roissy	1200 1259	CDGA-31CI0143	190284,51	134080,82	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Yang
Paris - Roissy	5720	IMON-31CI1416	8677,76	5968,72	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Mesnard
Paris - Roissy	5740	IMON-31CI1417	27567,28	28426,12	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Mesnard
Paris - Roissy	3418C	IMON-31CI1432	11712,16	9365,32	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Cop
Paris - Roissy	3421G	IMON-31CI1433	11668	7162,56	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Cop
Paris - Roissy	6197	IMON-31CI1453	67903,64	12689,22	5 ans	Abattement sur le loyer de 60 %	01/01/15	01/01/15	Bertheol
Paris Orly	400	21CI0936	9 569,96	6 076,56	5 ans	Abattement sur le loyer de 60 %	01/01/2015	17/09/15 (signature adp)	Camus
Paris Orly	400	21CI0933	8 971,38	4 747,36	5 ans	Abattement sur le loyer de 60 %	01/01/2015	NR	Camus
Paris Orly	400	21CI0934	194 675,72	140 228,92	5 ans	Abattement sur le loyer de 60 %	01/01/2015	22 10 15	Camus
Paris Orly	400	21CI0935	197 740,80	160 102,16	5 ans	Abattement sur le loyer de 60 %	01/01/2015	12 11 15	Camus
Paris Orly	402	ORYW-21CI049	36 556,66	30 804,42	5 ans	Abattement sur le loyer de 60 %	01/01/2015	12 11 15	Camus
Paris Orly	400	SP ORYS- 21CI0940	43 769,21	23 150,36	5 ans	Abattement sur le loyer de 60 %	01/01/2015	NR	Camus
TOTAL		23	1 234 298,07	769 292,18					

**Baux conclus avec l'Etat - Ministère de l'Economie et des Finances**  
en application de l'article 43 du cahier des charges de la société Aéroports de Paris  
dans le cadre du Protocole du 6 mars 2015 avec les services des Douanes autorise par délibération du Conseil d'Administration du 17 décembre 2014

**Tableau 1: Baux conclus antérieurement et poursuivis sur l'exercice 2015**

Aérodrome	Bâtiment	N° contrat	Loyer comptabilisé en 2015 (en € HT)	Refacturation des Charges en 2015 <sup>6</sup> (en € HT)	Durée	Conditions financières	Date d'effet	Date de signature	Contact
Paris - Roissy	34.16	31 CI 0993	3 697,36	0	5 ans	Abattement de 60 % sur le loyer	01/01/10	01/01/10	Dubreucq
Paris - Roissy	34.17 Module C	31 CI 0994	997,47	0	5 ans	Abattement de 60 % sur le loyer	01/01/10	01/01/10	Cop
Paris - Roissy	37.00	31 CI 0989	9 981,62	0	5 ans	Abattement de 60 % sur le loyer	01/01/10	01/01/10	Cop
Paris - Orly	NR	21 CI 0433	8 792,52	0	5 ans	Abattement de 60 % sur le loyer	01/01/10	01/01/10	Camus
Paris - Orly	NR	21 CI 0611	0	40 901,04	5 ans	Abattement de 60 % sur le loyer	01/01/10	01/01/10	Camus
Paris - Orly	NR	21 CI 0735	1 730,7	17,83	5 ans	Abattement de 60 % sur le loyer	01/01/10	01/01/10	Camus
Paris - Orly	400	21 CI 0724	0	6 064,75	5 ans	Abattement de 60 % sur le loyer	01/01/10	21/02/11	Camus
Paris - Orly	400	21 CI 0730	0	4 392,01	5 ans	Abattement de 60 % sur le loyer	01/01/10	30/11/10	Camus
TOTAL			25 199,67	51 375,63					

<sup>5</sup> Il est signalé que les loyers comptabilisés ainsi que le montant des charges facturées intègrent les modalités financières définies par les avenants intervenus en 2015 et recensés dans le tableau 2 ci-après

<sup>6</sup> idem

Tableau 2: Avenants signés sur l'exercice 2015 sur baux existants

Aérodrome	Bâtiment	N° contrat	Date d'effet	Date de signature	Contact
Paris - Roissy	1200E	CDGE-31C11356 Av 1	NR	NR	L. Odin

Tableau 3: Nouveaux baux signés sur l'exercice 2015

Aérodrome	Bâtiment	N° contrat	Loyer comptabilisé (en € HT)	Refacturation des charges en 2015 (en € HT)	Durée	Conditions financières	Date d'effet	Date de signature	Contact
Paris - Le Bourget	402	41C10180	4 147,20	906,36	5 ans	Abattement de 60 % sur le loyer	NR	01/01/15	Leroy
Paris - Roissy	12 00 E	CDGE-31 C11356	231 947,12	135 436,36	5 ans	Abattement de 60 % sur le loyer	01/01/15	08/06/2015	L Odin
Paris - Roissy	12 00 F	CDGE-31 C11355	78 351,08	49 192,76	5 ans	Abattement de 60 % sur le loyer	01/01/15	08/06/2015	L Odin
Paris - Roissy	12 33 (S3)	CDGE-31 C11357	7392,96	5595,67	5 ans	Abattement de 60 % sur le loyer	01/01/15	08/06/2015	L Odin
Paris - Roissy	12 61 P	CDGE-31 C11360	41 109,64	23 891,72	5 ans	Abattement de 60 % sur le loyer	01/01/15	08/06/2015	L Odin
Paris - Roissy	12 00 G	CDGE-31 C11359	6 992,52	4 455,4	5 ans	Abattement de 60 % sur le loyer	01/01/15	08/06/2015	L Odin
Paris - Roissy	12 34 (S4)	CDGE-31 C11358	3 807,32	2 424,32	5 ans	Abattement de 60% sur le loyer	01/01/15	08/06/2015	L Odin
Paris - Roissy	1400/1401	CDG1- 31C11397	68 611,36	51 819,68	5 ans	Abattement de 60% sur le loyer	01/01/2015	NR	Nomblot

Paris - Roissy	1100	CDGI- 31CI1399	96 299,32	60 051,04	5 ans	Abattement de 60% sur le loyer	01/01/2015	NR	Querey
Paris - Roissy	1200	CDGA- 31CI0042	77 304,96	51 016,56	5 ans	Abattement de 60% sur le loyer	01/01/2015	NR	Yang
Paris - Roissy	1259	CDGA- 31CI0142	198 196,26	117 986,41	5 ans	Abattement de 60% sur le loyer	01/01/2015	NR	Yang
Paris - Roissy	3417C	IMON- 31CI1421	65 877,00	37 010,00	5 ans	Abattement de 60% sur le loyer	01/01/2015	NR	Dubreucq
Paris - Roissy	3609	IMON- 31CI1422	88 994,40	61 348,20	5 ans	Abattement de 60% sur le loyer	01/01/2015	NR	Dubreucq
Paris - Roissy	7610	IMON- 31CI1426	72 639,08	34 960,76	5 ans	Abattement de 60% sur le loyer	01/01/2015	NR	Bertheol
Paris - Roissy	3700	IMON- 31CI1430	77 518,28	50 570,80	5 ans	Abattement de 60% sur le loyer	01/01/2015	NR	Cop
Paris - Roissy	3417C	IMON- 31CI1431	11 704,92	8 386,88	5 ans	Abattement de 60% sur le loyer	01/01/2015	NR	Cop
Paris - Orly	288	IMOS - 21CI0990	130625,44	79425	5 ans	Abattement de 60% sur le loyer	01/01/2015	20/10/2015	De Carvalho
Paris - Orly	400	21CI0931	137 403,00	219 374,64	5 ans	Abattement de 60% sur le loyer	01/01/2015	22/09/2015	Camus
Paris - Orly	400	21CI0932	57 116,00	103 205,68	5 ans	Abattement de 60% sur le loyer	01/01/2015	29/05/2015	Camus
Paris - Orly	402	ORYW- 21CI050	45 155,80	82 111,52	5 ans	Abattement de 60% sur le loyer	01/01/2015	2/12/2015 (signature ADP)	Camus
TOTAL		20	1 501 193,66	1 179 169,76					