



2025 PIONEERS

INVESTOR DAY
17 FEBRUARY 2022

01

**OUR VISION
AND AMBITIONS**

02

**OUR 2022-2025
STRATEGIC ROADMAP**

03

**A BUSINESS MODEL
CREATING VALUE**

04

ONE AMBITION
Imagining the airport
of tomorrow



05

ONE GROUP
Building a global, integrated
and responsible groupe



06

SHARED DYNAMICS
Innovate, support and
empower



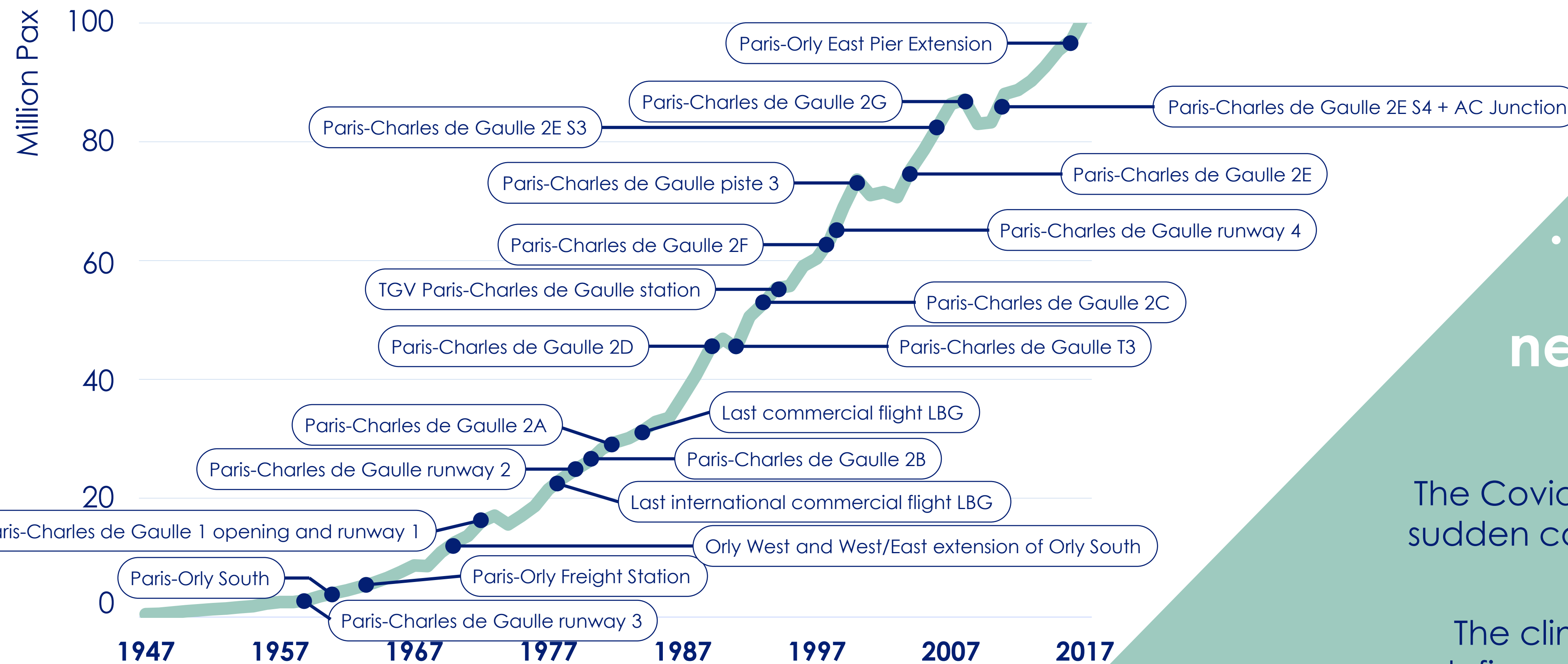
OUR VISION AND AMBITIONS

01



DESIGNING A NEW MODEL TO GENERATE FUTURE GROWTH

An airport model premised on sustained development...



...which must
adapt to a
new paradigm

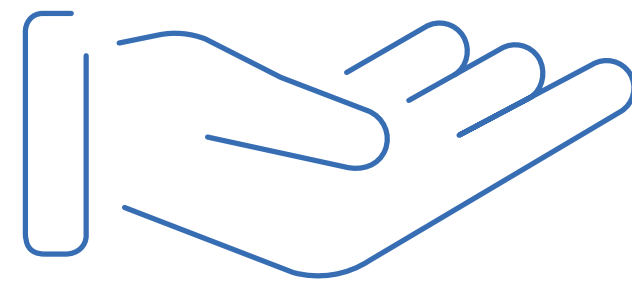
The Covid-19 crisis caused a sudden collapse of air traffic

The climate crisis is fueling defiance towards air travel

Our **raison d'être** remains our compass



To welcome passengers, operate
and imagine airports, in a responsible
way around the world



A HOSPITALITY GROUP
at the service of travelers



AN INNOVATIVE GROUP
in terms of operations and
infrastructure



A MULTI LOCAL GROUP
at the service of
communities

OUR MARKET

Towards a sustainable growth for air transportation

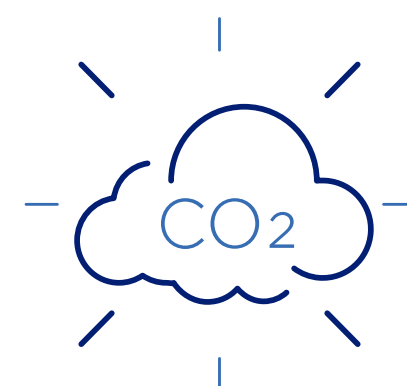
01

OUR VISION
AND AMBITIONS

Air transport:
a mode of transportation that is



ESSENTIAL to an open
and peaceful world



Able to reinvent itself
through progress to
DECARBONIZE



Evolving towards a
REASONNED use, as a
segment of the trip
chosen as the most
environmentally optimal



Adapting to **LOCAL**
development
needs

OUR CLIENTS

Towards excellence at the service of all

01

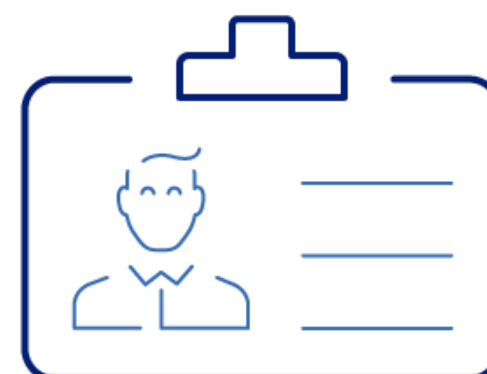
OUR VISION
AND AMBITIONS

Hospitality at the service of travelers



AN INNOVATIVE PLACE: fluidity and speed of passengers' journey are facilitated, in particular by digital tools, such as biometrics

A UNIQUE PLACE: the reception in airside area aims at excellence, through the place's design, the service rendered and the proposed offer



Performance at the service of airlines



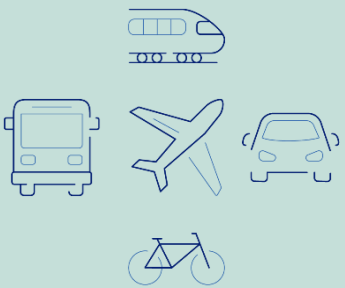
Continue to strive for **OPERATIONAL EXCELLENCE** by perfecting our operating methods at the service of our airline customers and the entire airport community

Reduce **CARBON EMISSIONS** at the operations optimization service

OUR ACTIVITY

Towards a transport and energy hub

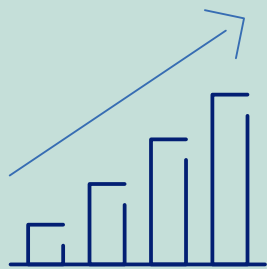
Tomorrow, the airport
will become a
hospitality hub...



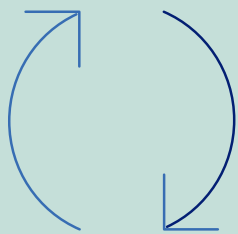
progressively transitioning
to **MULTIMODALITY**



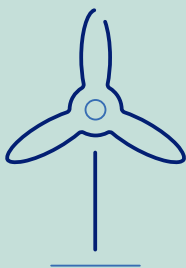
integrated in a holistic **TERRITORIAL**
planning strategy



PERFORMANT for the airlines



with **SUSTAINABLE** construction
and operational practices



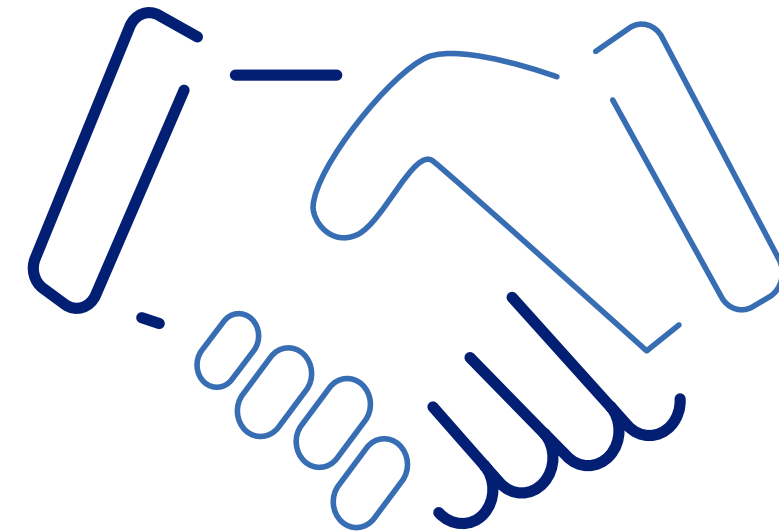
in which **ENERGY** management
is becoming a major priority

OUR CODE OF CONDUCT

Global and united, around the values of hospitality and responsibility

01

OUR VISION
AND AMBITIONS



A united **AIRPORT COMMUNITY**

Groupe ADP intends to make commitments that go beyond its core scope at the service of passengers

A **PROFESSIONAL COMMUNITY** based on responsibility and probity

Groupe ADP intends to be an attractive employer and to promote ethics, compliance and civic commitment

A **LOCAL COMMUNITY** at the heart of the priorities

Groupe ADP intends to place its action at the service of the communities

The pioneer spirit,
source of our leadership



THE PIONNIER SPIRIT

The pioneer spirit,
source of our
leadership

AN HOLISTIC AND STRUCTURAL TRANSFORMATION OF OUR ACTIVITIES AND SERVICES



a structural approach
to our **ENVIRONMENTAL TRANSFORMATION**: from
the positioning of our activity to our operating
and construction methods

a structural approach
of our **INSERTION IN THE TERRITORIES**: by reducing our
nuisances and by being part of a global urban
planning (real estate, energy, place of the car...)



a structural approach
to our **CLIENTS' RELATIONSHIP**:
holistic and personalized approach to clients and
a hospitality model that strives towards excellence