AEROPORTS DE PARIS PRESS KIT



Augustin de Romanet Chairman and Executive Officer Aéroports de Paris

Editorial

I invite you to take a look at Aéroports de Paris press kit. You will find all of the diversity and richness of our activities, as well as our latest news. This valuable document will allow you to gain a better understanding of the development of our Group.

These last few months have been particularly fruitful for Aéroports de Paris. In 2012, our airports handled a record-high 88.8 million passengers. Group revenue increased by 5.6%, reaching €2.6 billion, and the current operating result increased by 6.2% to €645 million. Although the economic context remains bleak, our economic model continues to prove itself as we observe a rise in income from aeronautical activities, increases in income from retail and services, and continued real estate development. The acquisition of a 38% stake in TAV Airports, the Turkish airport operator, is a major strategic operation which demonstrates our determination to find long-term growth opportunities on booming markets overseas. We have also taken a major step forward in enhancing the passenger airport experience. The new facilities at Paris-Charles de Gaulle, such as Hall M in terminal 2E and the connecting building between terminals A and C, have resulted in easier connections as well as access to more modern, comfortable and spacious facilities to welcome passengers and support the services offered to airlines.

I have great ambitions for Aeroports de Paris in the coming years. We will keep working hard on our programme to renovate our oldest facilities, and particularly on our large-scale transformation project for Paris-Orly Airport. In the context of this project, we will soon build a brand-new international boarding area, and ultimately, combine the two existing terminals, Orly South and Orly West, which will facilitate movement across the airport for our customers, passengers and airlines.

Lastly, I cannot forget that Paris remains the world's premier tourist destination, with more than 29 million visitors welcomed in 2012. This ranking is an honour for us, but we must strive to maintain it. Aeroports de Paris and all its partners wish to contribute to the development of the economy and of the tourism industry, which will in turn make France even more attractive.



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1/ INTRODUCTION TO THE GROUP

Since its creation in 1945 in the form of a public body until 2005 when it was converted into a public limited company, Aeroports de Paris has continued to develop into one of the three largest international airport groups. Providing a gateway to France, the world's premier tourist destination, Paris is a key connection point for international air transport. Thanks to their geographical location as well as state-of-the-art infrastructure, Paris'airports are ideally positioned to take full advantage of the expected increase in global air traffic in the medium and long term.

THE ACTIVITIES OF AEROPORTS DE PARIS ARE GROUPED AROUND FOUR PRINCIPAL PILLARS:



The new AC connecting building at Paris-Charles de Gaulle airport

1. Aeronautical operations

This is the core business of Aeroports de Paris and covers all activities linked to airport operations, airport access, relationships with client airlines, customer service, as well as the implementation –regulated by the French State– of measures linked to air transport security.

2. Engineering and operations at airports overseas

These activities rely on the recognized expertise of two subsidiaries. ADPI (Aeroports de Paris Ingénierie) and ADPM (Aeroports de Paris Management). The former designs airports, carries out engineering studies and has piloted over 500 projects in more than 80 countries. The latter manages, directly or indirectly, 22 airports around the world (Mexico, Jordan, Mauritius, etc.) and invests in airport companies. Lastly, the Group has forged financial and industrial links with Schiphol Group and more recently with TAV Airports.

3. Airport retail and services

This covers all types of commercial activities such as bars, restaurants and shops, as well as services such as car parks, car hire, bureaux de change, etc. With more than 50,000sqm of allocated retail space, Aeroports de Paris aims to become Europe's benchmark for airport terminal shopping in terms of economic performance, innovation and customer satisfaction.

4. Real estate

As a landowner and developer of more than 6,686 hectares, Aeroports de Paris undertakes land development projects that are then made available to investors or leased to tenants in return for rental payments.

Aeroports de Paris is seeking to accelerate the growth of its real estate activities because they constitute a real lever for value creation in the medium and long term.

One of the world's three largest airport groups (*in number of passengers* carried)

Through its subsidiaries, Aeroports de Paris Management (ADPM) and Aeroports de Paris Ingénierie (ADPI), the Group has confirmed its international position, creating value from the expertise of its employees in the areas of architecture, engineering and airport operations. In 2008, Aéroports de Paris also signed an industrial alliance with Schiphol Group, which manages the airport serving Amsterdam, in the Netherlands; the alliance includes cross-holdings of 8%.

In addition, Aeroports de Paris Group finalised the acquisition of 38% of TAV Airports in 2012, as well as 41% of TAV Construction, thus becoming one of the largest airport groups in the world. TAV Airports manages the airports serving Istanbul, Ankara and Izmir in Turkey, as well as other airports in Tunisia, Georgia, Macedonia and Saudi Arabia.

Unique assets in Europe

Aeroports de Paris operates the three principal airports of Ile-de-France: Paris-Charles de Gaulle, Paris-Orly and Paris-Le Bourget. Aéroports de Paris also operates a heliport (Paris-Issyles-Moulineaux) and ten aerodromes located in Ile-de-France.

The strength of Aeroports de Paris resides in the complementarity of its three airports. Paris-Charles de Gaulle and Paris-Orly take long- and medium-haul traffic, and domestic traffic. Paris-Le Bourget accommodates most of the business traffic.

Leading-edge infrastructures

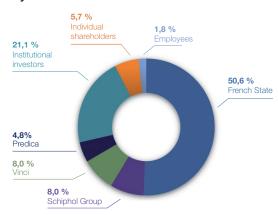
Paris-Charles de Gaulle Airport has four runways and three terminals that can handle up to 80 million passengers.

Paris-Orly Airport has three runways, two terminals and a capacity of 30 million passengers. Aeroports de Paris also has prime land reserves which will enable it to handle the increase in traffic and to plan for the future with confidence.

A listed company

Since 2006, Aeroports de Paris has been listed on the stock exchange.

In 2012, the company's share capital was held by:



Aeroports de Paris is the second-largest airport group in Europe, handling 88.8 million passengers in 2012, creating more than €29.6 billion in added value, or the equivalent of 1.7% of the French GDP, and generating more than 340,290 jobs, including 115,416 direct positions. (BIPE/2012 study).

Benchmark airport group in Europe

In 2011, Aeroports de Paris undertook an ambitious investment programme worth €2.6 billion between 2011 and 2015, with the aim of increasing the competitiveness of its airports and the quality of its service to passengers. As part of this programme, the brand-new hall M in terminal E was opened in 2012, as well as the building connecting terminals A and C at Paris-Charles de Gaulle Airport, thus bringing the airport up to the highest international level in terms of passenger capacity and quality of services.

On the strength of these assets and with the support of its nine thousand employees, Aeroports de Paris aims to become the benchmark European airport group in terms of efficiency, customer satisfaction, economic performance and sustainable development.

The men and women who make Aéroports de Paris what it is

It is the professional attitude and commitment of the 9,000 men and women who make up Aéroports de Paris that ensure that the Group performs optimally every day. At Aéroports de Paris SA, nearly 40% of the 6,850 employees are women, 99% of whom are employed on permanent contracts.

As far as frontline staff in direct contact with passengers and airlines are concerned, approximately 50% are based at Paris-Charles de Gaulle, 40% at Paris-Orly, and 3% at Paris-Le Bourget. The remaining 7% are based at the head office in Paris. More than 2,200 personnel are employed by Aéroports de Paris' 4 subsidiaries: ADP Ingénierie, ADP Management, Hub Télécom and Alyzia Sûreté.

400 trades and professions within Aéroports de Paris

An international airport is like a city. It needs to be organised and developed, it needs an energy supply and maintenance. The comfort that it provides and the services on offer require constant honing and adaptation. Airports must be safe and operate efficiently for the airlines. That is why Aéroports de Paris has nearly 400 different trades and professions within the company.

Aeronautics-related professions

These include all the job functions that people associate directly with the work that goes on in

airports – those that ensure that operations out on the runways and in the airport terminals all run smoothly. They include the teams tasked with maintaining the runways, those that perform special operations in the winter and the Aéroports de Paris firemen who have been specially trained to work in an aeronautical environment.

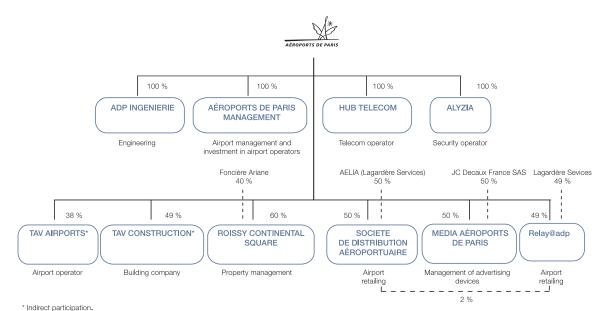
Customer service-related professions

Being in direct contact with passengers to answer their queries, guide them, and show them the consideration that they expect – this is a priority for Aéroports de Paris and our 450 customer service personnel.

The lesser-known trades and professions

And then there are all the other jobs that travellers are less aware of, or that are simply less well known; trades and professions to do with the environment and sustainable development, or related to engineering, architecture, property, or shops and services. They include electricians, heating specialists, gardeners, gamekeepers, pest- and bird-control specialists, acoustics experts, architects and designers, doctors and nurses, chaplains, airport safety staff, quality managers, etc. It is this incredible array of trades and professions that helps ensure the satisfaction of the passengers and airlines that use the airport, each and every day of the year.

SIMPLIFIED GROUP ORGANISATION CHART 31 DECEMBER 2012



2/ **KEY DATES** FOR AEROPORTS DE PARIS

1914	Establishment of Le Bourget Airport.
1945	Establishment of the public body Aéroport de Paris with the objective of planning, developing and operating civil aviation airports within a 50 km radius around Paris.
1946	Orly Airport begins operations.
1961	Inauguration of Orly South.
1971	Inauguration of Orly West.
1974	Inauguration of Paris-Charles de Gaulle Airport and opening of terminal 1.
1981-2012	Inauguration and extension of terminal 2 at Paris-Charles de Gaulle.
2005	Conversion of Aeroports de Paris into a public limited company
2006	IPO and stock exchange listing.

3/ AEROPORTS DE PARIS IN BRIEF



3 AIRPORTS IN PARIS

88.8 million PASSENGERS HANDLED IN 2012

61.6 millionPASSENGERS TRAVELLED THROUGH PARIS-CHARLES DE GAULLE

27.2 millionPASSENGERS TRAVELLED THROUGH PARIS-ORLY

Leading BUSINESS AVIATION AIRPORT IN EUROPE - PARIS-LE BOURGET

1 heliport PARIS-ISSY-LES-MOULINEAUX

10 aerodromes

CHAVENAY-VILLEPREUX – CHELLES-LE PIN – COULOMMIERS-VOISINS ETAMPES – MONDÉSIR – LOGNES-EMERAINVILLE – MEAUX-ESBLY PERSAN-BEAUMONT – PONTOISE-CORMEILLES-EN VEXIN SAINT-CYR-L'ECOLE – TOUSSUS-LE-NOBLE



€2.6m IN REVENUES

361 CITIES SERVED FROM PARIS-CHARLES DE GAULLE AND PARIS-ORLY **€1,017m** IN EBIDTA

Largest AIRPORT SITE IN EUROPE WITH 6,686HA IN REVEN IN ILE-DE-FRANCE SERVICE

€902m IN REVENUES FROM SHOPS AND SERVICES 21 AIRPORTS MANAGED WORLDWIDE DIRECTLY OR INDIRECTLY THROUGH ADPI AND ADPM

12 AIRPORTS MANAGED WORLDWIDE BY TAV AIRPORTS

38% STAKE IN TAV AIRPORTS HELD BY AEROPORTS DE PARIS

49% STAKE IN TAV CONSTRUCTION HELD BY AEROPORTS DE PARIS

45,000 PARKING SPACES **€253m** IN REAL ESTATE REVENUES



4/ PARIS-CHARLES DE GAULLE THE FLAGSHIP AIRPORT OF AEROPORTS DE PARIS

With 61.6 million passengers handled in 2012, Paris-Charles de Gaulle is France's largest airport, the second-largest in Europe and the seventhlargest in the world. The airport was inaugurated in 1974 with the opening of its very first terminal, T1, designed by architect Paul Andreu. Since then, Paris-Charles de Gaulle has continued to develop in response to the rise in air traffic. It now operates nine terminals.

With a surface area of 3,257 hectares, Paris-Charles de Gaulle Airport covers the equivalent of one third of the surface area of the city of Paris.

Paris-Charles de Gaulle Airport, located 25km north of Paris, accommodates the majority of long-haul and intercontinental flights. Thanks to its air traffic hub - one of the most successful in Europe - Paris-Charles de Gaulle offers more than 25,000 connection opportunities of less than two hours between medium- and long-haul flights, every week.

315 cities are served by the airport. Paris-Charles de Gaulle hosts the global hub of Air-France KLM and the principal European hub of the SkyTeam alliance. FedEx and La Poste have also set up their European hubs there, as have many of the principal players in the international freight segment.

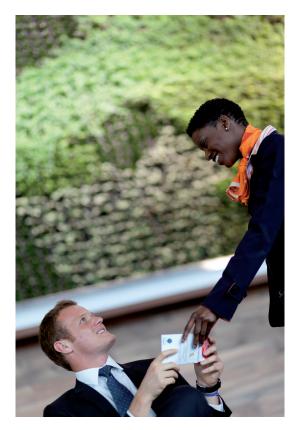
The airport's major assets

Paris-Charles de Gaulle benefits from state-ofthe-art infrastructure, with:

- 4 runways (two independent sets of parallel runways) adapted to widebody aircraft;
- 9 terminals (T1, T2A, T2B, T2C, T2D, T2E, T2F, T2G, T3) with a capacity of around 80 million passengers;
- capacity to schedule 115 aircraft movements per hour in 2012;
- ____ around 1,300 aircraft movements and 170,000 passengers per day;
- 6 freight terminals in addition to Air France facilities (G1 XL) as well as FedEx and La Poste hubs;
- ____ more than 300 aircraft parking stands.

A free rail shuttle service, the CDGVAL, connects the three terminals as well as the RER-TGV train stations and the long-stay car parks.

The economic activity generated by Paris-Charles de Gaulle Airport has created more than €21 billion in value added (BIPE/2012 study), i.e. 4.1% of the GDP figure for the Ile-de-France region.



Airlines:

Paris-Charles de Gaulle airport is served by approximately 180 airlines.

Terminal 1 essentially handles Star Alliance member airlines.

Terminal 2 handles Air France flights and flights by other airlines, members of the Sky Team alliance and the oneworld alliance.

Finally, Terminal 3 primarily handles charter flights and budget airlines.

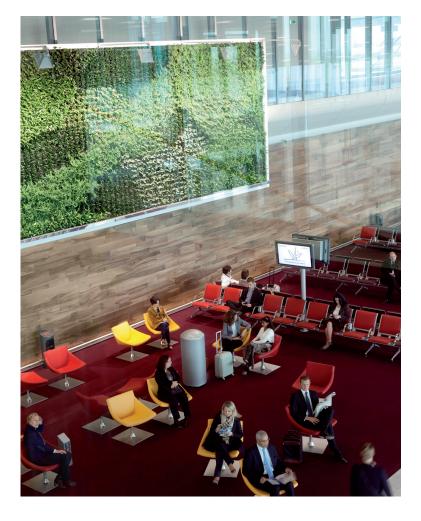
The main airlines operating at Paris-Charles de Gaulle Airport are: Air France with 54.7% of the traffic; easyJet, 6.5%; Lufthansa, 2.8%; Delta Airlines, 1.5%; XL Airways, 1.4%.

Highlights of 2012

The AC connecting building, inaugurated in April 2012, now links terminals 2A and 2C. This 16,000sqm building provides passengers annually with a smoother, more comfortable experience. The ground floor is primarily taken up by a vast hall dedicated to screening and security operations, including 14 immigration control rooms and 14 security checkpoints.

During June 2012, Paris-Charles de Gaulle Airport also opened a brand-new 100,000 sqm building - hall M of terminal 2E. Hall M can accommodate 7.8 million passengers, thus increasing the competitiveness of Paris-Charles de Gaulle Airport in the long-haul segment and improving the quality of service offered to passengers.

KEY FACTS TO REMEMBER ABOUT PARIS-CHARLES DE GAULLE



BUSIEST AIRPORT IN FRANCE
2 ND BUSIEST AIRPORT IN EUROPE
7TH BUSIEST AIRPORT IN THE WORLD
61.6 million PASSENGERS IN 2012
4 RUNWAYS
180 AIRLINES SERVING 315 CITIES FROM PARIS-CHARLES DE GAULLE
3,257 hectares in surface area
300 AIRCRAFT PARKING STANDS
36,700sqm of retail space
27,000 PARKING SPACES
86,000 DIRECT JOBS



5/ **PARIS-ORLY** THE AIRPORT AT THE GATES OF PARIS

From the outset, Paris-Orly is the airport that best epitomises the identity of Paris. For many years, the airport was Paris'most visited attraction. In 1965, more than 4 million visitors - non-travellers - came to admire the ballet of the planes from Orly's viewing galleries. Today, Paris-Orly is determined to take full advantage of its assets, the most important of which is its proximity to the capital city, but also its user-friendliness and its operational efficiency. In 2012, 27.2 million passengers travelled through the two terminals at Orly West and Orly South.



Paris-Orly Airport is located less than 10km from the capital. The airport is well-known for its pointto-point traffic within mainland France. It serves cities in Europe, North Africa and the French Overseas Territories, as well as New York and Moscow.

Behind Paris-Charles de Gaulle, Orly is France's second-busiest airpor and the tenth in the European Union, in terms of traffic. The combined terminals, Orly South and Orly West, have an annual capacity of up to 30 million passengers.

The airport's major assets

- 3 runways;
- Capacity to schedule 76 aircraft movements per hour;
- 104 aircraft parking stands including more than fifty pier-served stands;
- Reduced taxiing time between terminals and runways (around 6 minutes).

36 airlines serving an average of 158 cities operate out of Paris-Orly Airport. Air France, accounts for around 44% of traffic; easyJet, 10% of traffic; IAG and Vueling, 8.4% of traffic; Royal Air Maroc, 5.2% of traffic and Transavia, 4.6% of traffic.

Paris-Orly Airport handles approximately 74,500 passengers and 620 aircraft movements per day.

The economic activity generated by Paris-Orly Airport amounts to \notin 7.8 billion in value added , i.e. 1.5% of the GDP figure for the IIe-de-France region (BIPE/2012 study).

The airport's projects

In order to meet the changing expectations of passengers and airlines, Aeroports de Paris has launched an ambitious six-year renovation programme, which will link the South and West terminals of Paris-Orly Airport. This new 80,000 sqm building will offer passengers a smoother experience as well as more shops and services. This project is fully compliant with the regulatory framework that governs air traffic within the airport.

The activity at Paris-Orly Airport is restricted by a night curfew dating back to 1968, which bans flights between 11.30pm and 6.00am. A ruling dated 6 October 1994 also limits the number of take-off and landing slots to 250,000 per year. In 2012, the number of aircraft movements amounted to 228,534.

KEY FACTS TO REMEMBER ABOUT PARIS-ORLY



10TH BUSIEST AIRPORT IN THE EUROPEAN UNION
27.2 million PASSENGERS IN 2012
3 RUNWAYS
36 AIRLINES SERVING 158 CITIES FROM PARIS-ORLY
1,540 HECTARES
104 AIRCRAFT PARKING STANDS
13,500sqm of RETAIL SPACE
18,000 PARKING SPACES
27,000 DIRECT JOBS AT PARIS-ORLY



6/ PARIS-LE BOURGET EUROPE'S LEADING BUSINESS AVIATION AIRPORT

Until Paris-Orly Airport was opened, Le Bourget was the main civil aviation airport in France. Paris-Le Bourget Airport also has very strong links to the history of aviation. Charles Lindbergh landed at Le Bourget in 1927, after a single-handed crossing of the Atlantic in his plane "Spirit of St. Louis". Today, Paris-Le Bourget is Europe's leading business aviation airport, in terms of number of aircraft movements, and has acquired an international dimension with the Paris Air Show, held there every two years. Located only seven kilometres north of the capital, Paris-Le Bourget recorded more than 57,000 aeroplane and helicopter movements in 2012, thus confirming its position as the leading business aviation airport in Europe. With its three runways, Paris-Le Bourget can accommodate all types of business aircraft and, if necessary, wide-body aircraft (B747, B777, A330, A340, A380).

Paris-Le Bourget Airport is a major hub for the aeronautical industry, as it is home to around 100 companies operating in the fields of aircraft development, equipment and maintenance and the airport services segments, making it a centre of excellence in the airport industry.

More than fifteen companies specialising in business aviation are based at Paris-Le Bourget: AB Corporate, Aston Jet, Wijet, Ilxair, Masterjet, Tea Avion, Unijet, Netjets, Dassault Falcon Services and Flying Goup.

The airport numbers seven service operators (FBO): Advanced Air Support, Dassault Falcon Service, Jetex, Landmark, Unijet, Signature Flight Support and Universal Aviation France. Several other operators or specialist brokers have already stated their intention to set up at Europe's leading business aviation airport as from 2013.

Paris-Le Bourget Airport also accommodates a very large number of government aircraft, medical evacuations and the transporting of transplant teams.

The economic activity generated by the airport amounts to €603 million in value added for a total of 7,200 jobs, including nearly 2,700 direct jobs. (BIPE/2012 study)

Le Bourget - an international reputation

Every two years, Paris-Le Bourget Airport hosts the Paris Air Show. The 2011 Air Show welcomed more than 360,000 visitors including 150,000 professionals.

Paris-Le Bourget also houses one of the world's largest aeronautical museum: which is the museum.

The Air and Space Museum run by the Ministry of Defence.

Since 1 January 1994, it has been a public entity.

The 10 general civil aviation aerodromes located in Ile-de-France (Chavenay-Villepreux – Chellesle Pin – Coulommiers-voisins – Etampes-Mondésir Lognes-Emerainville – Meaux-Esbly – Persan-Beaumont – Pontoise-Cormeilles-en – Vexin-Saint-Cyr-l'Ecole – Toussus-le-Noble), and the heliport at Issy Les Moulineaux, all linked to Paris-Le Bourget Airport, recorded traffic of around 650,000 light aircraft movements in 2011 (leisure flights, training flights).

A few key dates in the history of Paris-Le Bourget Airport

- **1914** land was requisitioned for military needs during the war and the airport was used then as a military base.
- **1938** Le Bourget becomes Europe's leading business aviation airportin terms of traffic.
- **1980** Le Bourget becomes a business aviation airport.
- 2005 Paris-Le Bourget has since been Europe's leading business aviation airport.



KEY FACTS TO REMEMBER ABOUT PARIS-LE BOURGET



EUROPE'S PREMIER BUSINESS AIRPORT **3** RUNWAYS 553 HECTARES AROUND **57,000** AIRCRAFT MOVEMENTS IN 2012 7 SERVICE OPERATORS 5 MAINTENANCE CENTRES AND **15** BUSINESS AVIATION COMPANIES **100** AERONAUTICAL INDUSTRY COMPANIES OPERATE ON THE AIRPORT



7/ INTERNATIONAL DEVELOPMENT A VEHICLE FOR EXPANSION FOR AEROPORTS DE PARIS GROUP

After completion of most major infrastructure projects at Paris' airports, ADP Group is reinforcing its international growth.

The acquisition of a stake in Turkish airports group TAV puts Aeroports de Paris among the top three airport operators worldwide.

Aeroports de Paris also develops and exports its skills in airport planning and management, gained over many years, via two of its subsidiaries - Aeroports de Paris Ingénierie (ADPI) and Aeroports de Paris Management (ADPM). ADPI and ADPM are wholly-owned subsidiaries of Aeroports de Paris and play a key role in extending the group's global influence.

In 2008, Aeroports de Paris also signed an industrial alliance with Schiphol Group, which operates the airport serving Amsterdam, in the Netherlands; the alliance includes a cross-holding of 8%.



Aeroports de Paris invests in Turkish group TAV

In May 2012, Aeroports de Paris Group finalised the acquisition of a 38% stake in Turkish airports operator TAV Airports and a 49% stake in TAV Construction.

TAV Airports is the largest airport operator in Turkey and has established itself as the market leader in airport services in the Middle East and North Africa.

This Group is present at every stage of the airport value chain: from traditional aeronautical services to ground handling services, as well as shops, restaurants, IT, security, etc.

TAV Airports manages a portfolio of twelve airports, including Istanbul Atatürk, Ankara Esenboga and Izmir Adnan Menderes in Turkey, as well as airports in Tunisia (Monastir and Enfidha-Hammamet), Georgia (Tbilisi and Batumi), Macedonia (Skopje and Ohrid) and Saudi Arabia (Medina). TAV Construction is the world's 4th-largest airport construction company in the world, according to the 2011 Engineering News Record ranking. The acquisition of stakes in TAV Group is the most significant international expansion completed by Aeroports de Paris. With 37 airports under management and around 200 million passengers handled per year, ADP Group has claimed its place amongst the world's top three airport operators.

Atatürk Airport

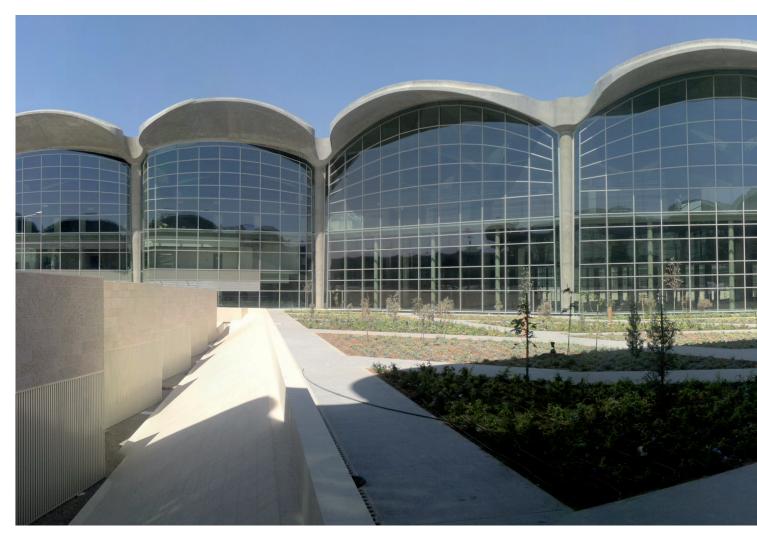
Aeroports de Paris Management (ADPM)

Established in 1990, Aeroports de Paris Management is a subsidiary that operates airports outside the IIe-de-France Region generally via management contracts or technical support contracts, and by acquiring stakes in airport companies, most often as part of a consortium.

At the end of 2012, ADPM's portfolio numbered 21 airports in 8 countries (Belgium, Mexico, Jordan, Saudi Arabia, Guinea, Mauritius, Algeria and Cambodia).

The airports in which ADPM is involved served over 42 million passengers in 2012, up 8% on 2011, and handled more than 800,000 tonnes of freight. ADPM manages more than 500,000sqm in terms of surface area of terminals, throughout the world, and employs around 5,000 staff.

In 2012, Aeroports de Paris Management, Bouygues Bâtiment International and Viadukt, joined forces to form the special purpose company ZAIC (Zagreb Airport International Company), and signed the concession contract for Zagreb International airport in Croatia. In 2013, ADPM plans to open new terminals in Amman, Jordan, and in Mauritius, with capacities of 9 million and 4.5 million passengers respectively.



New ADPM terminal in Amman, Jordan



Aeroports de Paris Ingénierie (ADPI)

Established in 2000, Aeroports de Paris Ingénierie is one of the very few French engineering firms employing both architects and engineers. Its mission is to design and implement planning and infrastructure projects internationally, primarily in the airports industry but also for other publicsector projects (embassies, large sporting and cultural facilities, etc.). In all these projects, the management of customer flows and the ability to design new lifestyle facilities is at the heart of the design approach.

This subsidiary carries out support and advisory activities (preliminary studies, floor plans, simulations, security and safety reviews, etc.), general prime contractor tasks (design, supervision of work, etc.) and, for delegated project management assignments, project management tasks (management of deadlines, costs, administrative procedures, preparation for commissioning, etc.). Since its creation, ADPI has participated in more than 500 projects in 80 countries. Among the most significant were Terminal 3 of Dubai International Airport, the assembly plant for the Airbus A380 in Toulouse and the Grand National Theatre in Beijing.

ADPI's recent projects include:

Dubai (UAE): Design of the airport.

Doha (Qatar): The design of several buildings, including the VIP Terminal, the control tower and the maintenance hangar for the A380.

Oman: Delegated project management for extensions to the airports.

Iraq: The design of Middle Euphrates International Airport in Kerbala.

Mauritius: Design of the airport.

Chongqing, (China): Design of the new Terminal 3 for the international airport.

Haikou Meilan, (China): Design of the new terminal for the international airport.

Tokyo, (Japan): Design of the new French embassy.

Bangkok, (Thailand): Construction of the new Alliance Française building.

Abu Dhabi International airport-Control tower, Unnited Arab Emirates©ADPI

KEY FACTS TO REMEMBER ABOUT AEROPORTS DE PARIS INTERNATIONALLY



TAV Airports

38% STAKE HELD BY AEROPORTS DE PARIS
71.5 million passengers in 2012
45 million at Istanbul Atatürk Airport Alone
12 Airports Managed in 6 Countries (Turkey, Georgia, Tunisia, Macedonia, Lithuania, Saudi Arabia)

ADPM

8 INTERNATIONAL SITES
21 AIRPORTS MANAGED DIRECTLY OR INDIRECTY
37 million PASSENGERS
500,000sqm surface area of terminals
5,000 EMPLOYEES.

ADPI

500 PROJECTS CARRIED OUT IN
80 COUNTRIES OVER 12 YEARS
511 EMPLOYEES, INCLUDING 269 OUTSIDE FRANCE
€64m IN REVENUE IN 2012

WWW.ADP-I.COM

Abu Dhabi International Airport - control tower, United Arab Emirates, ©ADPI



8/ AEROPORTS DE PARIS GROUP, LEADER FOR FREIGHT AND MAIL

Paris'airports are ideally located in the heart of Europe and benefit from exceptional services and intermodality (A1 and A86 motorways, largest high-speed rail train network in Europe, located at the junction of many major European motorways). They also benefit from the proximity of a large trading area, with more than 100,000 businesses and significant potential in terms of land and real estate. Thanks to these assets both Paris-Charles de Gaulle and Paris-Orly airports have become key players in the shipping of freight and mail across the world and rank 7th globally.

Paris-Charles de Gaulle Airport is a major hub - Europe's leader for the shipping of mail and freight. 2.2 million tonnes of freight and mail were handled in 2012.

Paris-Charles de Gaulle Airport has more than 500,000sqm of buildings available to freight operators, on a 300-hectare site served by 79 aircraft stands that can be used simultaneously, dedicated to freight transport.

All of this gives the airport the capacity to handle 3.5 million tonnes of freight per year. Overall, 16 all-cargo operators* served the Paris-Charles de Gaulle freight hub in 2012.

The freight zone at Paris-Charles de Gaulle includes six freight terminals in addition to the Air France, FedEx and La Poste facilities. It is divided into several subzones:

- The European hub of FedEx, the world's leading express freight carrier;
- The Air France/KLM freight zone, with the G1XL terminal making it one of Europe's largest freight handling centres;
- The Chronopost and La Poste hub;
- ____ The Roissy Sogaris air freight logistics hub, in which Aéroports de Paris owns a 40% stake.

A new, 80,000sqm freight terminal was opened in 2012 at Paris-Charles de Gaulle Airport for WFS and Kuehne & Nagel, two global operators in the goods transport segment. 300 jobs were created as a result.

The transporting of freight and passengers are two complementary activities

Of the 2.2 million tonnes of freight and mail that was handled by Paris'airports in 2012, more than half travelled on mixed flights (in the holds of commercial aircraft). This development is a result of the various economic crises during which the airlines, in an effort to reduce costs, chose to ship freight on passenger aircraft rather than use air freighters.

Although the hub strategy is a determining factor for passenger shipping, it is still more so for air freight. The express transport industry can only develop successfully via major hubs that serve multiple destinations with maximum frequency. Paris-Charles de Gaulle is a perfect example, as it is home to Europe's most successful hub.

Freight at Paris-Orly

Paris-Orly Airport is France's second-largest freight airport, ahead of Marseilles and Toulouse. Thanks to its excellent geographical location and particularly its proximity to the Rungis Wholesale Market, Paris-Orly handled approximately 106,300 tonnes of freight in 2012. Paris-Orly Airport confirmed its position in the freight transport sector by strengthening its links with North Africa, South America and Asia. The airport has the capacity to handle 300,000 tonnes of freight.

Freight shipping activities create significant value and large numbers of jobs.

They account for more than 15,000 direct jobs at Paris-Charles de Gaulle and more than 40,000 indirect jobs. These activities favour the integration of hubs in the regional socio-economic environment. €30 billion in imported goods and €45 billion in exports are shipped via the French airport system; the balance of trade amounts to €15 billion.

KEY FACTS TO REMEMBER ABOUT FREIGHT AT AEROPORTS DE PARIS



AÉROPORTS DE PARIS, EUROPE'S LEADING GROUP FOR FREIGHT AND POSTAL ACTIVITIES

2.2 million TONNES OF FREIGHT AND MAIL HANDLED AT PARIS-CHARLES DE GAULLE AND PARIS-ORLY

500,000sqm of buildings dedicated to air freight companies at the paris-charles de gaulle hub

79 AIRCRAFT STANDS DEDICATED TO FREIGHT CARRIERS AT PARIS-CHARLES DE GAULLE



9/ **AIRPORT RETAIL:** A SOURCE OF REVENUE GROWTH

In 2012, airport retail and services accounted for more than one third of revenues for Aeroports de Paris, i.e. €902m, and nearly half of the Group's EBITDA. These activities are therefore very important to the company's strategy and economic model. Retail space will be increased by 18% between 2009 and 2015, from 49,900sqm to 58,800sqm. Airside, retail space will be expanded by 35% over the same period.

A highly successful economic model

The economic model of the retail activities is founded on a traditional landlord-tenant model (with rents being assessed on the operator's revenues).

In addition, Aeroports de Paris has established three joint ventures with major groups to manage the flagship activities.

Aeroports de Paris and Lagardère Services set up the Société de Distribution Aéroportuaire (Airport Distribution Company), which manages outlets selling of wines and spirits, tobacco, perfumes and cosmetics, food and beverages and, more recently, fashion and accessories. At the end of June 2012, SDA managed 124 sales outlets.

Lagardère Services have also created Relay@ ADP –a joint-venture selling newspapers, magazines and souvenirs.

In June 2011, Aeroports de Paris and JCDecaux announced the setting up of Média Aeroports de Paris, a joint venture in which both companies own an equal share. This entity markets all the advertising space in the Paris airport terminals under the JCDecaux Airport Paris brand.

Revenue from airside shops per departing passenger is steadily increasing: the average spend rose from \notin 9.60 in 2003 to \notin 16.80 in 2012.

At the end of 2012, there were 380 sales outlets at Paris-Charles de Gaulle and Paris-Orly comprising 257 shops and 123 bars and restaurants.

• The perfume, cosmetics and French lifestyle, offering includes iconic French brands:

- Perfumes and cosmetics: Chanel, Dior, Guerlain, Lancôme; Yves-Saint-Laurent;

- French lifestyle: Fauchon, Ladurée, Mariage Frères, Nespresso...

Aéroports de Paris has undertaken a massive project that aims to upgrade and rejuvenate its food&beverages offering. Between now and the end of 2013, 50 new outlets will be opened or totally renovated and nearly €18 million will be invested to achieve this objective. At the same time, Aeroports de Paris is seeking to diversify the existing range of brands and will pay particularly close attention to the quality of the sales outlets (more spacious, better locations, etc.) New brands have recently introduced – Caviar House & Prunier, Kayser, Ladurée, Daily Monop, Naked, Starbucks and even Lina's.

• Aéroports de Paris is once again seeking to offer the very best in terms of fashion and accessories to passengers from all over the world. Isn't it true that France is the epitome of design, and fashion?

Must-have fashion brands –Dior, Cartier, Gucci, Hermes, Longchamp, Prada are available in the terminals at Paris'airports. French designers – Vanessa Bruno, Repetto, Zadig et Voltaire are also showcased.

Aeroports de Paris - Number one for travel retail in Europe

Aéroports de Paris aims to become the benchmark for travel retail in Europe, in terms of economic performance, innovation and customer satisfaction. The Group is hence refocusing on three key product families: beauty, fashion & accessories, and fine cuisine. In short - "the French lifestyle".

To achieve this objective, Aeroports de Paris has completely revamped its retail offering. The new organisational model offers passengers a shopping experience made up of three different areas, each one reminiscent of "Paris":

A large store, exclusively devoted to perfumes and cosmetics, lifestyle and fine French cuisine; A Paris square, with its traditional cafés, wooden terraces and boutiques;

The Avenue, designed to reflect Paris' most beautiful avenues with boutiques selling designer and off-the-peg clothes as well as jewellery.

THE MOST RECENT MAJOR OPENINGS OF NEW SHOPS



HALL M IN TERMINAL 2E AT PARIS-CHARLES DE GAULLE AIRPORT (JUNE 2012)

Quintessential in Paris - culture, shops, fine dining....all in one departure hall. Aeroports de Paris has opened up 6,000sqm of retail space to passengers (in the form of shops, bars and restaurants).

OPENING OF "ESPACE MUSEES" IN HALL M

Espace Musées, located in hall M atTerminal 2E organizes a twice-yearly exhibition in partnership with major Paris museums. Espace Musées aims to bring the French cultural and artistic heritage to millions of passengers.

THE CONNECTING BUILDING BETWEEN TERMINALS 2A AND 2C AT PARIS-CHARLES DE GAULLE AIRPORT (MARCH 2012)

The opening of the AC connecting building at Paris-Charles de Gaulle has opened up more than 2,300sqm of additional shopping space to passengers.

PLACE DE LA MADELEINE, WEST TERMINAL AT PARIS-ORLY (MARCH 2011)

Fine cuisine from France takes pride of place at Orly West with "Place de la Madeleine". Five premium brands can be found there: Caviar House & Prunier, Ladurée, La maison du chocolat, Mariages frères and Nespresso..

KEY FACTS TO REMEMBER ABOUT THE RETAIL OFFERING



€902m IN REVENUES IN 2012
50,000sqm of RETAIL SPACE
€16.8 AVERAGE SPEND IN 2012
391 SHOPS, BARS AND RESTAURANTS

Sales at Paris-Charles de Gaulle

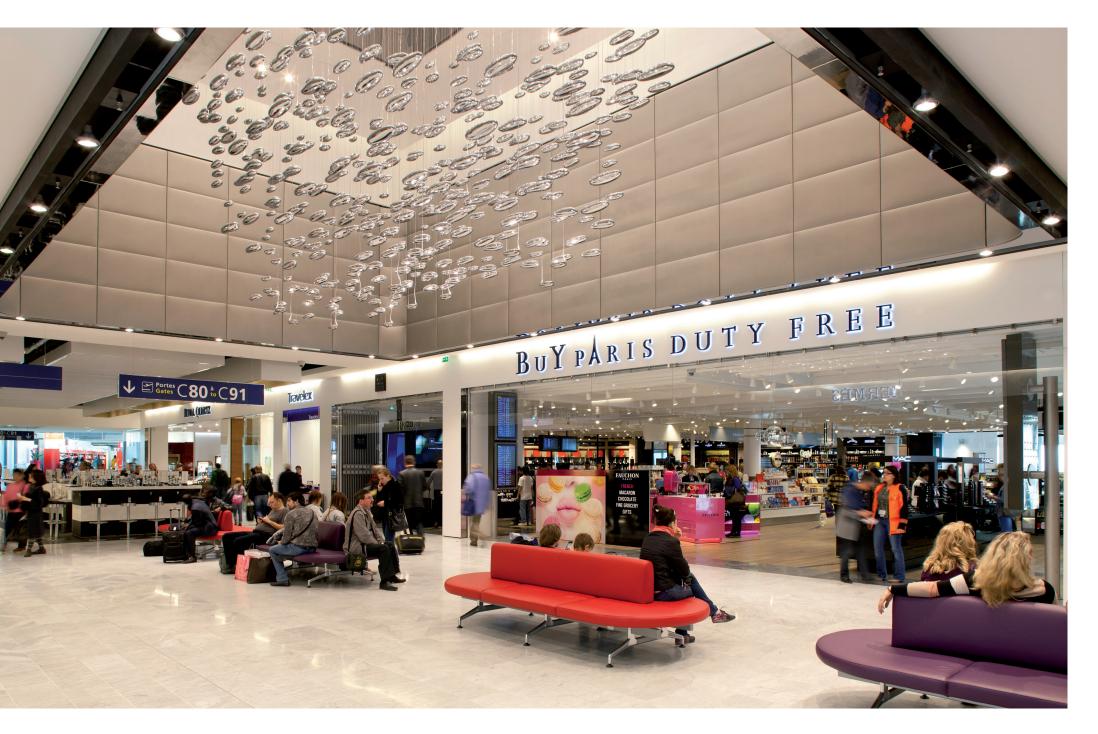
600,000 EIFFEL TOWER SOUVENIRS ARE SOLD EVERY YEAR, i.e. ONE EVERY SECOND;

1 million BOTTLES OF WINE

400,000 BOTTLES OF CHAMPAGNE

400,000 CHEESES

250,000 FOIE GRAS







ESPACE MUSIQUE

un service *Aéroports de paris*



10/ SERVICES DESIGNED TO IMPROVE THE AIRPORT EXPERIENCE

Aeroports de Paris has made every effort to reduce time pressure on passengers. Every day, our teams design and develop new services that allow passengers to save time and make the most of every moment they spend at our airports.

Since 2006, Aeroports de Paris has launched no fewer than fifty new services for passengers.

Time saving

Stay informed with "My Airport"

This free app allows passengers to keep abreast of changes in their flights in real time. The app also gives details of how to get to the airport and all flight schedules (arrivals and departures) in real time.

A reserved parking space next to the lifts

Parking Premium saves you between 10 and 15 minutes on your travel time - book a parking space online, from the comfort of home.

Find your way with "My Way Aéroports de Paris"

This leading geopositioning app, which can be used both indoors and outdoors, enables you to locate your position immediately and optimise your travel time. My Way offers a level of accuracy that is unequalled in indoor geopositioning, where GPS signals do not reach. The app is completely free of charge and available to users abroad.

Faster border crossing

Using biometric identification technology based on digital fingerprinting, the PARAFE system makes the border-crossing process smooth and fast.

Dedicated access for families during school holidays

To cater to the particular needs of this family

group, Aeroports de Paris is offering, every weekend during the school holidays, an Accès Famille ('family access') service to make clearing security a little easier.

Stay connected with Wi-Fi access

Available at our Paris-Charles de Gaulle and Paris-Orly airports, the Wi-Fi offering allows you to go online free of charge for the first 15 minutes. You can then extend your connection at the rates offered by Aeroports de Paris.

Make the most of your time to enjoy yourself, relax a little...

For our youngest travellers

Aeroports de Paris entered into a partnership with Disney. We now have several children's play areas newly decorated in the colours of Disney's Cars and Princesses, so that they can have some fun in the departure halls. What's on offer? A TV corner, floor projections, interactive touch screens, a maze, much more.

For teenagers and young adults

Aéroports de Paris has installed about a hundred PlayStation 3 consoles at Paris' two airports where video game fans will be able to try out the latest games for free.

Go to the movies

Thanks to its partnership with PlayStation, Aeroports de Paris is offering High Definition movie showings free of charge. Various films from the Sony Pictures Home Entertainment catalogue are available both in French and English.

Music rooms

Listen to a selection of new releases offered by Universal Music France in individual or double booths, or you can choose to play your own music (via your MP3 player, iPhone, iPod, etc.) or listen to web radio.

For business travellers

Working areas, a concierge service, fast track for airline customers - all these services are provided by Aeroports de Paris.

To meet the needs of travellers across the world and to keep in touch with what's going on, Aeroports de Paris has also set up several event venues where major sporting events are broadcast.





11/ SUSTAINABLE DEVELOPMENT AND CORPORATE SOCIAL RESPONSIBILITY

Aeroports de Paris has been committed to sustainable development for more than 20 years. It aims for excellence in the area of environmental management of its own activities, and accords priority to Corporate Social Responsibility. The "Grenelle de l'Environnement" round table (French multiparty debate on environmental issues) is one of fundamentals of its policy.

Proactive objectives in terms of renewable energies

Aeroports de Paris has set itself a proactive objective of a 25% reduction in carbon emissions between 2009 and 2015. This objective includes the use of renewable energies:

Geothermal power: commissioned since the beginning of 2011 the power plant at Paris-Orly, will ultimately produce all the energy required to heat the hub's terminals. It helps to prevent the emission of 9,000 tonnes of CO² annually.

Biomass: The commissioning at the end of 2012 of a biomass power plant at Paris-Charles de Gaulle, which provides 25% of the heat required for Paris-Charles de Gaulle and saves 18,000 tonnes of CO² annually.

Solar power: Implementation planned for 2013 of a pilot solar farm at the Environmental and Sustainable Development Resource Centre at Paris-Charles de Gaulle.

Strong commitment in all environmental matters

Limiting waste: Aeroports de Paris strives to reduce the amount of waste it produces and encourages its partners to do the same. It organises selective collection at the airports to optimise waste recovery and recycling.

Reducing water consumption: Aeroports de Paris aims to reduce its consumption of drinking water by 5% per passenger between 2009 and 2015 and to optimise rainwater management. In this regard, a filtration marsh is to be trialled at Paris-Orly Airport during the winter of 2013-2014, with a view to introduction in 2014.

Protecting biodiversity: Aeroports de Paris plans, before 2015, to establish an inventory of the biodiversity at its airports, listed per species, to protect it more effectively. In addition, the company has undertaken to reduce the overall quantity of phytosanitary products by 5% between 2010 and 2015.

Limiting emissions: Aeroports de Paris has prepared the annual calculation of its own carbon and greenhouse gas emissions; the company is part of the Airport Carbon Accreditation scheme, a carbon management certification programme piloted by ACI-Europe. Aeroports de Paris has received the highest-level certification under this scheme for Paris-Charles de Gaulle and Paris-Orly airports.

Furthermore, Aeroports de Paris has committed to:

• A 10% reduction in carbon emissions of its light fleet by 2015 compared to 2010.

Aeroports de Paris plans to buy 183 electric vehicles between 2012 and 2015.

- participate in the local travel network plan network (PDIE - Plan de déplacements interentreprises) for Paris-Charles de Gaulle and Paris-Orly.
- Implementation of Collaborative Decision Making (CDM) for Paris-Charles de Gaulle. A take-off management system that will enable a 10% reduction in taxiing time for aircraft, compared to 2007. For Paris-Orly, the implementation of CDM is planned for 2013.

Aeroports de Paris is also adopting the HEQ (High Environmental Quality) initiative for the construction and renovation of its buildings, for example Hall M in Terminal 2E, which should consume 30% less energy than older terminals.

Aeroports de Paris develops a dynamic social and corporate policy:

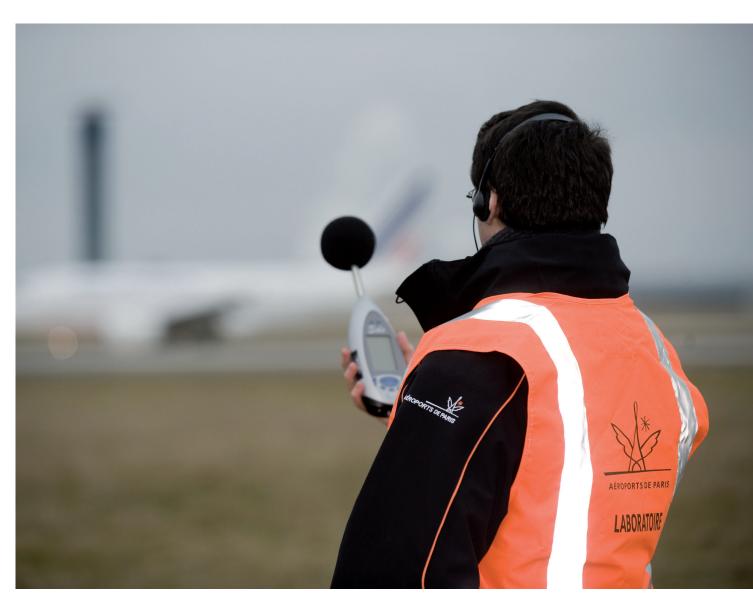
Aeroports de Paris bases its social policy on individual and collective effectiveness via respect for human rights, equal opportunity, health and safety and quality of working life. The company also aims to bring corporate social responsibility (CSR) into its relationships with its service providers and subcontractors, by integrating CSR criteria in the tendering and supplier evaluation processes.

A dynamic social policy:

• to help encourage access to jobs at the airport for local communities by offering them training and support so that they can find work at the hub. Each year, 2,000 young local residents are helped through this initiative;

• to improve quality of life in neighbourhoods of airports;

• to improve dialogue with local communities through partnership charters with neighboring populations, particularly with regard to employment and travel.





12/ **REAL ESTATE -** A STRATEGIC FOCUS FOR DEVELOPMENT

Aeroports de Paris is the owner of its land resources, totalling 6,686 hectares. 1,310 hectares (including 445 hectares of land available for immediate development) are allocated to real estate construction. In 2012, revenues from real estate amounted to €253 million, making it the

Group's third-largest business.

One goal: to become a leading-edge integrated land developer

In Ile-de-France, Aeroports de Paris is very wellplaced on the real estate market thanks to significant, high-quality land reserves and an excellent geographical location. The Group's aim for 2015 is to become a leading-edge integrated landowner, exploiting Paris-Charles de Gaulle and Paris-Orly airports' potential for development together with their proximity to Paris.

This goal is also founded on the improvements in the quality of services offered to clients and the development of an ambitious sustainable development policy. In the long term, the Group intends to design and develop true airport towns that combine office space, shopping centres, hotels, etc.

Between 2011 and 2015, Aeroports de Paris has set itself the target of developing between 320,000sqm and 360,000sqm, 75% of which will be in diversified real estate projects.

Real estate, the Group's 3rd-largest business, is made up of:

— a portfolio of airport real estate with direct access to the runways (aircraft maintenance hangars, freight loading bays, industrial zones, etc.);

— diversified real estate property (office buildings, shops, hotels, etc.) with no need for direct access to the runways. This portfolio has been excluded from the scope of the French State's economic regulation agreement since 1 January 2011 and creates significant value added.

Depending on the type of real estate project, Aeroports de Paris takes on the role of:

- planner planning, developing and leasing land;
- investor constructing buildings with or without partners and selling land by the square metre;
 - asset manager.

Ultimately, Aeroports de Paris leases and provides real estate products and services to more than 670 clients operating a variety of businesses, such as Air France-KLM, FedEx, Accor, La Poste, Dassault and Servair.

Three flagship projects are currently under way:

Roissypôle: a vast business district located at the centre of the Paris-Charles de Gaulle hub, which currently boasts 229,000sqm of office space and 1,700 hotel rooms. This zone includes, in particular, Continental Square 1 and 2 office complexes with a surface area of 47,000sqm, Le Dôme (36,000sqm) and Altaï (13,250sqm). The hotel offering on this site will continue to expand with the construction of more rooms (Citizen M and two new hotels owned by Accor Group) which, when completed, will bring hotel capacity to some 2,800 rooms.

Aéroville: a shopping mall covering approximately 110,000sqm on a 12-hectare site, located to the west of Paris-Charles de Gaulle Airport, which is scheduled to open at the end of 2013.

Cœur d'Orly: a business eco-district and true lifestyle space, located close to Paris-Orly Airport, which is located on a 13.5-hectare site. The first phase of this project will focus on 108,000sqm of office space, 34,000sqm of shops and 18,000sqm of hotel accommodation. Aeroports de Paris is the joint investor in this project, along with Altaréa Cogédim and Foncière des régions.

KEY FACTS TO REMEMBER ABOUT THE REAL ESTATE BUSINESS OF AEROPORTS DE PARIS



3RD LARGEST BUSINESS SEGMENT OF THE GROUP

€253m IN REVENUES

445 HECTARES OF LAND AVAILABLE FOR IMMEDIATE DEVELOPMENT

670 CLIENTS

320,000sqm TO **360,000sqm** OF DEVELOPMENTS PLANNED FOR 2011-2015

Continental Square

4

663

apply

1939

ANN THEAT

X

13/ HUB TELECOM

Hub télécom, a wholly-owned subsidiary of Aeroports de Paris, was established in 2001 under the name ADP Télécom. In 2005, it became Hub télécom. The company assists VSMEs, SMEs and large clients with their requirements in terms of telecommunications, professional radiocommunications, traceability and professional mobility.

2012 was marked by the launch of the Hub One brand, which brings together the telecoms and mobility offerings and teams from Hub télécom and Nomadvance. Hub télécom acquired Nomadvance in August 2012. Based on a solid foundation of experience, Hub télécom employs sophisticated skills and expertise to design, roll out, operate and manage solutions that are adapted to demanding environments such as airport hubs, shipping ports and, more generally, industry sectors linked to transport, industry and distribution.

Hub télécom established itself as the French market leader in traceability and professional mobility by acquiring the market leader, Nomadvance, in 2012, and by creating Hub One, the brand exclusive to the two companies.

Hub One, an expert in complex sites, has established itself as:

A telecoms operator on so-called "complex" sites such as airports, ports, exhibition centres and logistics zones;

An integrator in traceability and mobility services: Hub One ensures the monitoring of goods for VSMEs, SMEs and large clients, on the logistics chain, for mobile staff such as sales reps or delivery personnel;

A site manager: for industrial and logistics sites, conference and exhibition centres.

Hub One is also developing its business internationally with a few key projects:

In collaboration with the TMSA (Tangier Mediterranean Special Agency) since 2006, to create Cires Telecom in Morocco, a joint venture responsible for telecommunications services at the Tangier Mediterranean port complex where the subsidiary plays a support role.

Nomadvance, a pivotal acquisition

In August 2012, Hub télécom acquired Nomadvance, the French market leader in professional mobility and traceability solutions. This company, which achieved revenues of €38m in 2011, offers a wide range of services and solutions, both hardware and software (voice recognition, swap bodies, internal repair centres) to more than 1,600 clients in France. Today, it boasts an asset base of nearly 200,000 terminals and registered 20,000 new users in 2012.

For Hub télécom, which was primarily an operator, this acquisition marked a key stage in its development, as the integration od mobility and traceability solutions provide potential for growth.

Hub télécom and Nomadvance now market their full range of solutions under a single brand: Hub One, launched in November 2012.

KEY FACTS TO REMEMBER ABOUT HUB ONE



Hub One, THE NEW BRAND THAT BRINGS TOGETHER TELECOMS AND MOBILITY OFFERINGS

2 BUSINESSES: TELECOMS: HUB ONE TELECOM TRACEABILITY AND MOBILITY: HUB ONE MOBILITY

€143m IN REVENUES (2012 CONSOLIDATED ESTIMATE FOR HUB TÉLÉCOM AND NOMADVANCE)

€8.2m IN CURRENT OPERATING INCOME (2012 CONSO-LIDATED ESTIMATE FOR HUB TÉLÉCOM AND NOMADVANCE)

425 EMPLOYEES IN SIX BRANCHES ACROSS FRANCE

MORE THAN **4,000** CLIENT BUSINESSES

WEBSITE: WWW.HUBONE.FR



14/ **PASSENGER INFORMATION** A PRIORITY FOR AEROPORTS DE PARIS

Aeroports de Paris is conscious of the importance of providing fast and accurate information to passengers and to this end has developed and implemented a number of services to inform and guide them, and facilitate access to its airports. Le 3950 : This centralized information service provides all kinds of practical information via an IVR or a tele-operator ($\in 0.34$ net per minute from a landline in mainland France, any operator surcharge not included. From abroad, please dial +33 1 70 36 39 50)

The Aeroports de Paris website www.aeroportsdeparis.fr

This site provides all the practical information passengers need on the airports, means of access, services, shops, restaurants or flight times and allows them to book a parking space at their departure terminal.

Aeroports de Paris Live

This integral part of the website is aimed primarily at frequent flyers and combines all the information made available by Aeroports de Paris in real time. As a starting point, this page provides passengers with flight status information for all flights arriving in and departing from Paris.

Paris-LifeStyle

Available in 10 languages, this page is the gateway to Paris culture and fashion, new trends, night spots, shopping, etc. It is primarily targeted

at Parisians, but is also intended to welcome tourists to the capital. Besides giving practical information about our airports, it provides news and information on must-see events and Paris trends, to help them make the most of their stay. A Facebook page is also available.

Passengers can use the Aéroports de Paris website to access a number of real time information services

Mon Vol en Direct (Live Flight Status Updates):

Whether you are a passenger, this service provides an email alert with updated information on a flight's status (confirmation of times, delays, cancellations, changes of terminal).

Mon Trajet en Direct: provides an email alert detailing the traffic conditions of your journey to the airport (accidents and roadworks) and traffic updates.

Twitter: provides the latest updates on your airports in our news stream, as well as airports user information (traffic information, new routes, new services, opening of shops, weather conditions, etc.)

Free smartphone applications:

My Airport: Download this app on your Smartphone to keep up to date with flight times in real time, both for departures and arrivals.

This app also provides practical information on airlines and provides directions to the airport car parks by use of an outdoor geopositioning system.

My Way: Download this app free of charge on your phone to pinpoint your location and easily work out your route to Paris-Charles de Gaulle Airport.