



PRESS RELEASE

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Groupe ADP joins the start-up incubators "Impulse Labs" and "Starburst" to strengthen a comprehensive innovation-oriented ecosystem

As part of its Connect 2020 plan to encourage competitiveness in air transport and to enhance its open innovation approach, Groupe ADP has joined two start-up incubators: "Impulse Labs" and "Starburst."

"Impulse Labs" is an incubator for innovative start-up companies in the construction engineering, property and energy management sectors. "Starburst" specialises in the aeronautic industry, including the field of big data, artificial intelligence and drones.

Groupe ADP is already a founding member of the "Welcome City Lab", the first incubator in the world dedicated to tourism as part of an approach based on the passenger's customer experience.

Augustin de Romanet, Chairman and CEO of Aéroport de Paris SA - Groupe ADP, said:

"We needed to complete our portfolio of partnerships with start-ups in order to respond to the challenges of innovation and transformation of our business lines. These additional incubators will enable us to reinforce our receptivity to new technology and to generate opportunities for collaboration with young companies so as to cover all our Group's business lines, i.e., the fields of airport design, construction and operation."

These partnerships are a new stage for reinforcing an ecosystem, stimulating innovation and building up an offer based on integrated services.

Other initiatives have been launched, such as an Internet platform designed for start-ups and specially-dedicated locations at Paris-Charles de Gaulle and Paris-Orly airports to support innovative new companies.

The Group's new head office at Paris-Charles de Gaulle will be equipped with a 'Shaker', a 300 sqm space that will serve as a technology showroom, a lecture theatre and a centre supporting innovative projects developed by start-ups and Group employees.

Our airports offer superb opportunities for start-ups to develop new ideas, and many experiments are currently under way. Through digital tools, complex infrastructures can be controlled more accurately. A robotic system is currently being tested in our car parks, and tested use of drones is improving our operational performance and security.

Groupe ADP offers these start-ups added value comprehensively, and our business areas in the departures lounges give them visibility, so that they can present their solutions by "pitching their wares" to travellers directly.

Groupe ADP also finances a number of experimental projects, and may purchase shares in companies so as to co-develop new solutions, opening up markets through its worldwide network of airports."

For Groupe ADP, innovation is a matter of competitiveness, transformation and differentiation. To this end, a special team reporting to general management aims to promote innovation and facilitate partnerships with start-ups and innovative SMEs.

Some fifteen or more projects are undertaken every year. They are part of three different innovation programmes:

- the **Smart Airport** programme develops intelligent infrastructures;
- the **new mobility** programme;
- the **robotics** programme, including drones.

Groupe ADP provides these innovative start-ups with a comprehensive offer of added value. An identified point of entry, mentoring, provision of premises, financing and visibility form a range of means that can be made available to them depending the project concerned.

Our airports are authentic "*living labs*" ideally equipped for launching innovative projects conducted through co-development.

For further information: <http://www.parisaeroport.fr/groupe/innovation>

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Groupe ADP builds, develops and manages airports, including Paris-Charles de Gaulle, Paris-Orly and Paris-Le Bourget. In 2015, Aéroports de Paris handled more than 95 million passengers and 2.2 million metric tonnes of freight and mail at Paris-Charles de Gaulle and Paris-Orly, and more than 55 million passengers in airports abroad through its subsidiary ADP Management. Boasting an exceptional geographic location and a major catchment area, the Group is pursuing its strategy of adapting and modernising its terminal facilities and upgrading quality of services; the group also intends to develop its retail and real estate businesses. In 2015, Group revenue stood at €2,916 million and net income at €430 million.

Registered office: 291, boulevard Raspail, 75014 PARIS.

Aéroports de Paris is a public limited company (Société Anonyme) with share capital of €296,881,806.

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