



GROUPE ADP
SHARING NEW HORIZONS

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2026

Environmental Policy

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As a major player in the airport sector and fully aware of its responsibilities, Groupe ADP places environmental performance at the heart of its development model. This ambition has been translated into the implementation of the **2022-2025 environmental policy**, which structures the group's actions around four strategic axes:

- **Move towards zero environmental impact operations**, within our scope of responsibility (extended to concessionaires),
- **Actively participate in the aviation sector's environmental transition efforts**, and provide airside greening solutions,
- **Promote the integration of each airport into a local resource system**,
- **Reduce the environmental footprint of airport planning and development projects**.

The year 2026 is a continuation of this dynamic. The 2026 environmental policy is based on **the same structural priorities, principles of action, and commitments as the 2022-2025 policy**. It aims to **continue the trajectories initiated, consolidate the results achieved, and maintain a high level of environmental excellence** across all the group's activities, both in France and internationally.

This 2026 environmental policy also constitutes a **strategic transition step**. It ensures the continuity of Groupe ADP's commitments while contributing to the elaboration of the future group strategic plan, which will come into effect as of January 2027.

Through this 2026 environmental policy, Groupe ADP reaffirms its commitment to combining **operational excellence, sustainable value creation, and environmental responsibility**, and to contributing, alongside all its **stakeholders** to build **of a more sober, more resilient airport model fully committed to the environmental transition**. Assuming an environmental and energy ambition beyond our direct scope of responsibility, the strategic axes, detailed in **15 commitments**, concretize the implementation of a sustainable model of **multimodal transport and energy hubs**, in line with the **territories** and their needs, whether energy, logistics, or real estate.

Philippe PASCAL Chairman and Chief Executive Officer	Date 17 FEB. 2026 Signature 
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15 COMMITMENTS FOR AIRPORTS AND AIR TRANSPORT ENVIRONMENTAL TRANSITION

1. MOVE TOWARDS ZERO IMPACT OPERATIONS ON THE ENVIRONMENT

1.1. Implement the roadmap to achieve carbon neutrality of scopes 1 & 2 by 2030 on all airports and net zero emissions [2030 (Orly, LBG) - 2035 (CDG) - 2050 (other engaged airports)]

1.2. Strengthen intermodality, reduce the role of car, strengthen connectivity with the territories

1.3. Become a carbon neutral territory by 2050 (geographical scope - scopes 1&2 and all the ground emissions - plus cruise emissions for flights departing from Europe)

1.4. Avoid/reduce waste and maximize material recovery

1.5. Preserve the environment: water, soil, biodiversity ; reduce biodiversity footprint on our value chain.

2. ACTIVELY PARTICIPATE IN THE ENVIRONMENTAL TRANSITION FOR THE AVIATION SECTOR

2.1. Create the conditions to enable transition technologies (SAF) and technological breakthroughs (hydrogen, electric)

2.2. Contribute to the improvement of operations (ground handling, taxiing, flight phase of the LTO cycle), resulting in the decarbonization of aviation activities, improved air quality, and noise reduction

2.3. Contribute to the environmental exemplarity of the aviation sector (fight against the trafficking of protected species, waste reduction, ...)

3. PROMOTE THE INTEGRATION OF EACH AIRPORT INTO A LOCAL RESOURCE SYSTEM

3.1. Develop an industrial and territorial ecology strategy for building materials and energy

3.2. Measure and monitor air quality and noise exposure to protect the health of local inhabitants

3.3. Team up with territories and with scientific and associative players for preservation and awareness-raising actions on biodiversity

4. REDUCE THE ENVIRONMENTAL FOOTPRINT OF DEVELOPMENT PROJECTS AND DEVELOPMENT OF AIRPORT ACTIVITIES

4.1. Implement a low-carbon and circular economy construction policy; build as little as possible, and in a modular and flexible manner; implement environmental governance of investment projects, with carbon and biodiversity budgets

4.2. Limit the environmental impact of development projects and construction sites (noise impact, waste, air quality, CO2 ...)

4.3. Improve the ecological value of our sites, ensure ecological continuity and implement a Net Zero Soil Sealing policy as airport operator with an ambitious roadmap defined in 2022

4.4. Obtain environmental labels for all projects



Indicators of the 2026 Environmental Policy

		TARGET 2026
KPI Env1	Climate – Direct emissions: Reduce by 30%, compared to 2019, the internal greenhouse gas emissions (scope 1 and 2) and those related to employee business travel within the perimeter of the Parisian platforms.	- 30% vs 2019 <u>Target Value :</u> 38 393 tCO ₂ e
KPI Env2	Climat – Indirect emissions: The group's controlled airports calculate their greenhouse gas balance based on activity data (Scope 1 + Scope 2 + Scope 3 Cat 1: purchases of goods and services + Scope 3 Cat 2: equipment (CAPEX) + Scope 3 Cat 6: business travel + Scope 3 Cat 11: emissions LTO, APU, departure or ½ cruise).	11 out of the 15 controlled airports calculate their scope 3 emissions as described
KPI Env3	Biodiversity : Controlled airports have a roadmap declining the Group's biodiversity commitments taken as part of the Act0Nature.international program.	5 roadmaps (CDG, Orly, LBG, AIG, TAV)
KPI Env4	Circular Economy : Produce a material flow balance for each entity of controlled airports (Parisian airports, TAV, AIG).	3 material flow balance (Paris, TAV, AIG)